HEALTH WEALTH CAREER

MERCER WIN® WALKTHROUGH

CLIENT SOLUTIONS TEAM

MAKE TOMORROW, TODAY MERCER

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LOGIN TO THE TOOL

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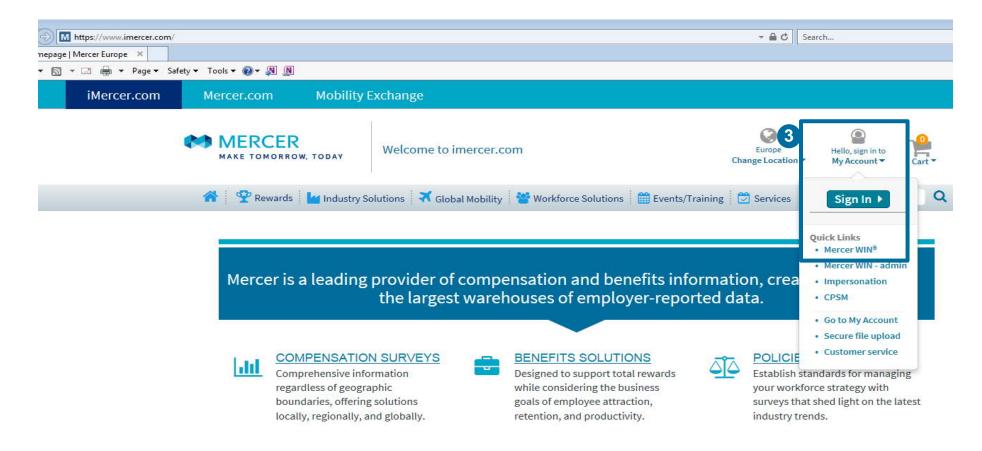


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Go to **www.imercer.com** and log in to your Mercer account **(1)**. Upon your first login, you may be asked to select the geographical location **(2)**.



Click on the **Sign In** button under "My Account" section in the upper-right corner of the iMercer homepage (3) or click directly on the **Mercer Win** quick link.

	Sign In	Register
	Email	If you have not previously registered we invite you to register on our site.
4	example@domain.com Password	Benefits of Registration
		 Careful treatment of your imercer.com registration data (see our <u>Privacy Policy</u>)
	Update your multi-factor authentication contact information after login	 Selection of your homepage containing products and events from the region that interests you most
5	Forgot password?	 Access to premium content that is not available to unregistered users Management of imercer.com email subscriptions to our eNewsletters, product and service alerts, and information about events and trainings
6	Sign In	Purchase content that requires a fee to view or use Register Now

Log in to your Mercer account by providing your **Email** and **Password (4)**. If you do not remember your password or are logging in for the first time, you can click on the **Forgot Password (5)** option and log-in details will be emailed to you. Then hit the **Sign In** button **(6)**.

	Vandana Meh	endiratta - Mercer 🛛 🗮 Tools 🔝 🕞
		🚧 ME
		Progress Center
Data License Agreement		
MERCER WORKFORCE INTELLIGENCE N AND IPE METHODOLOGY LICENSE		
IMPORTANT - PLEASE READ CAREFULLY BEFORE USING THE SYSTEM		
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WHEN YOU CLICK "I accept these terms" BELOW TO ACCEPT THIS LICENSE, YOU AGREE THAT THE MATERIALS IS INTI	NDED ONLY FOR INTERNAL USE FOR INFORMATION PURPOSES ONLY	BY THE ORGANIZATION +
Market View	I Accept	I Decline
2014 CA MBD (Job Title Report Only)	۲	0
2014 US MBD (Job Title Report Only)	۲	ø

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WIN[®] HOMEPAGE PUBLISHED REPORTS

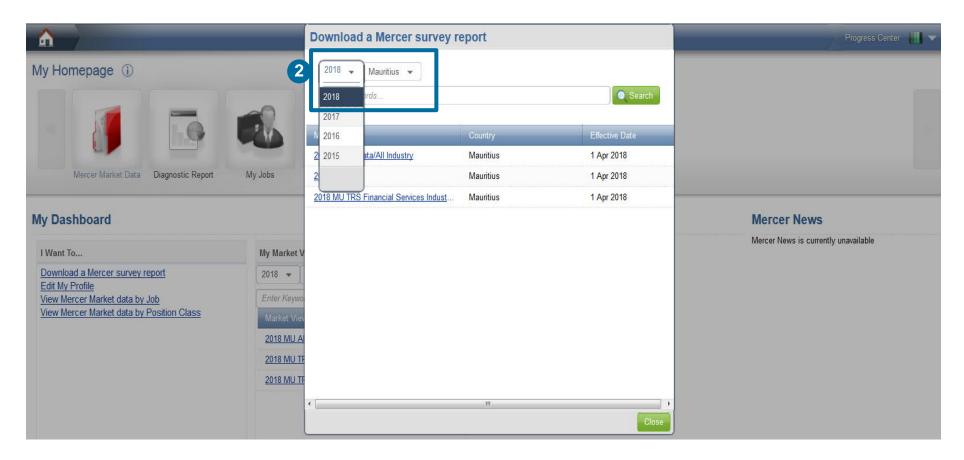
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MERCER WIN® WIN® HOMEPAGE - PUBLISHED REPORTS

A		Progress Center
My Homepage 🛈		
Mercer Market Data Diagnostic Report	My Jobs My Employees My Library	Mercer News Mercer News is currently unavailable
I Want To Download a Mercer survey report	My Market Views	
Edit My Profile View Mercer Market data by Job	Enter Keywords	
View Mercer Market data by Position Class	Market View Country Effective	
	2018 SK TRS Slovakia 1 Apr 2018	

Once you log into Mercer Win homepage, you will have access to all the **standard published reports (1)** that Mercer has prepared for you already. Those can be retrieved either through the "**Download a Mercer survey report**" link or via "**My Market Views**" section.

MERCER WIN® WIN® HOMEPAGE - PUBLISHED REPORTS



Select the Country and Year (2). Once selected, you will be able to see a list of all surveys that you have purchased. Click on the **hyperlink** of a relevant survey reports to check out the materials prepared by Mercer.

MERCER WIN® WIN® HOMEPAGE - PUBLISHED REPORTS

Country: Mauritius Effective Date: 01 Apr 2018 Organizations Participating: 24	Incumbents Represented: Number of Jobs: Currency:	2730 451 Mauritian rupee	
Published Reports Participants List Job List			
Cover			PDF
Contents			PDF
Overview			PDF
Survey Methodology and Definitions			
Participant List			Export
Policy and Practice Reports			PDF
Library Jobs Detailed Report - Complete PC			Export
Library Jobs Detailed Report - Grouped by PC			Export
Library Jobs Summary Report			Export
Position Class Reports (Actual and Regressed Data)			PDF
Year over Year Trends			Export
Excel Download of Actual and Regressed Data			Export
Mercer Job Library			Export
Table des Matières			PDF

Within the **published reports** section, you will find the Participants list, Policy and Practice Report, Survey Methodology and Definitions and the Job Matching Booklet among others. Download an individual report by clicking on the button to the right (3) or all of them with the **Download All** button (4).

SELECT RESULTS' CRITERIA

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			Progress Center
My Homepage 🛈			
Mercer Market Data	My Jobs My Employees	My Library	
My Dashboard			Mercer News
I Want To	My Market Views		Mercer News is currently unavailable
Download a Mercer survey report	2018 👻 Slovakia	¥	
View Mercer Market data by Job	Enter Keywords	Search	
view mercer market data by Position Class	Market View Country	Effective	
	2018 SK TRS Slovakia	1 Apr 2018	

Mercer Win allows you to generate detailed custom reports according to your business needs (1). To start off, click on the **View Mercer Market data by Job** hyperlink under "I Want To..." section or **Mercer Market Data** red folder to be prompted to the search window.

MERCER WIN® SELECT RESULTS CRITERIA -SURVEYS UNDERPINNED BY MUPC

A Mercer Market Data	_	Pi	rogress Center - 📗 🔻
Mercer Market Data for Year: 2015 (i) Change year 5		My Saved Results	•
Mercer Job Library Global High Tech Ali Available years			
Search Options 2 e, co 3 4 All 2015	Clear	📄 Limit to My Jobs	Search
✓ <u>Hide</u> Geography/Market View Add geog 2016	Clear		
Family/Sub-Family Add a fam 2017	Clear		
Career Stream/Level Add a car 2018	Clear		
Add a pos			
Search Results		View: 🗸 Job, Position Class, curr	✓ ✓ Edit
Job Title Job Code Market View Currency Position Class Range			
Click search and search results will be displayed here.			
Compare You can only compare between 2 and 5 items.			

Surveys from prior years or those still underpinned by Mercer Universal Position Coding System (MUPCS ®) methodology are published under the Global tab (2) at the top of the page. The High Tech tab will show the high tech products, if they are part of your subscription (3). Under the All tab, all of the surveys you are authorized to view will be visible (4). Select Change year (5) at the top of the page if you need to view data from previous years.

MERCER WIN® SELECT RESULTS CRITERIA -SURVEYS UNDERPINNED BY JOB LIBRARY

Mercer Job Library f					
\$ Search Options	Search for job title, job coue, or c	ypicar títle		📃 Limit to My Jobs	Q, Search
🖸 Hide	Market View	Add a Market View	× Clear		
	Job Industry	Add a Job Industry	× Clear		
	Family	Add a Family	× Clear		
	Function	Add a Function	× Clear		
	Career Level	Add a Career Level	× Clear		
	Job Type	Jobs	× Clear		
	Position Class	Add a Position Class range	* Clear		
Search Results			View: 🗸 Job		▼ Ø Edit
Job Title Job Type	Job Code Typical Title Marke	t View			

Surveys underpinned by Mercer Job Library methodology are published under Mercer Job Library tab (6). Make sure to select 2018 in order to analyze the most up-to-date data or select 2016 if wish to check out the beta version of the tool's capabilities (7).

🖷 Home 💦 🗁 Mercer Marl	ket Data					A Progress Cent
Mercer Job Library f	or Year: 2018 👩 <u>Change</u>	<u>year</u>			My Saved Results	-
	al High Tech All					
¢\$ Search Options 8 ☑ Hide	Search for the, job code, or typical Market View ····	Asia EMEA Latin America	Slovakia	SK TRS		*
	Family *** Function ***		2018		stry ervices Industry Supplement	
	Career Level *** Job Type *** Position Class ***		Zambia	2M All Data/All Indus 2M Financial Service	stry	1
Search Results	Job Code Typical Title Mark		 Zimbabwe 2018 2 2018 2 	2W All Data/All Indu 2W TRS	stry iervices Industry Supplement	
						Cancel Apply

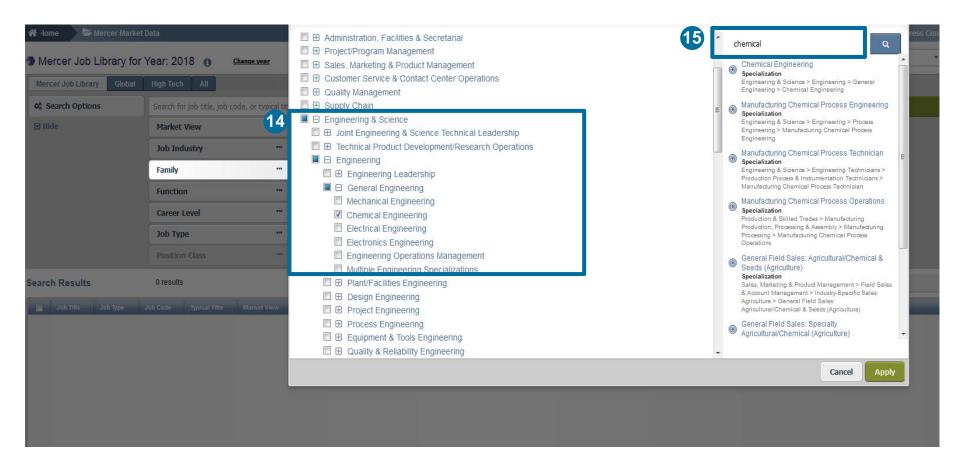
Choose the region(s) you are interested in, as well as country(ies) and the survey(s) (8) – multiple regions and/or surveys can be selected at the same time. Hit the **Apply** button (9).

Mercer Job Libra	ary for Year: 2018 ()	e year	My Saved Results	
Mercer Job Library	Global High Tech All 2016 2018			
Search Options	Search for job title, job code, or typ	cal title	10 🖾 Limit to My	/ Jobs Q Search
∃ Hide	Market View	Add a Market View	× Clear	
	Job Industry	Add a Job Industry	× Clear	
	Family	Add a Family	× Clear	
	Function	Add a Function	× Clear	
	Career Level	Add a Career Level	× Clear	
	Job Type	Jobs	× Clear	
	Position Class	Add a Position Class range	× Clear	
arch Results		1	View: 🗸 Job	▼ 🖉 Edit
Job Title Job Ti	ype Job Code Typical Title M.	arket View	 My Views Job Views ✓ Job 	E
		Click search and search results will be displayed he	Family, Job Family, Sub-family, Job	
			 Position Class Views Position Class Position Class by 2 	

Limit To My Jobs can be selected when you want to view market data only for the jobs which you have submitted into a survey (10). This option is only available for participating companies. If you would like to see the market results using pre-defined views (for example, Job; Family/Job; Family/Sub-Family/Job etc.), simply click on the arrow next to **View** and choose from the drop-down menu (11).

ercer Job Library Glob	al High Tech All 2016 2018				13	
Search Options 12	Search for job title, job code, or typical	nite			Limit to Ny-oobs	Q Search
Hide	Market View ***	Add a Market View		× Clear		
	Job Industry ***	Add a Job Industry		× Clear		
	Family ***	Add a Family		× Clear		
	Function	Add a Function		× Clear		
	Career Level ***	Add a Career Level		× Clear		
	Јор Туре 🛛 🚥	Jobs		× Clear		
	Position Class ***	Add a Position Class range		🗙 Clear		
rch Results			View:	✓ Job		▼ 🖉 Edit
Job Title Job Type	Job Code Typical Title Marke	t View				
		Click search and search results will be displayed here.				

Depending on your view selection, you may want to precise your **Search Options (12)** and filter by Job Title or Job Code; Job Industry; Family/Sub-family or Function; Career Stream/Level; Job Type and/or Position Class range(s) before hitting **Search (13)**.



The **Family filter**, set up as a Browser Tree, is populated with all Families, Sub-families, Universal Navigation Group, and Specializations. The plus signs allow to expand and contract the view based on the selections. By clicking the checkbox, you can add either the full set of jobs or drill down all the way to the specialization **(14)**. To quickly locate what you need on the Family tree, type in **a keyword** in the search box **(15)**.

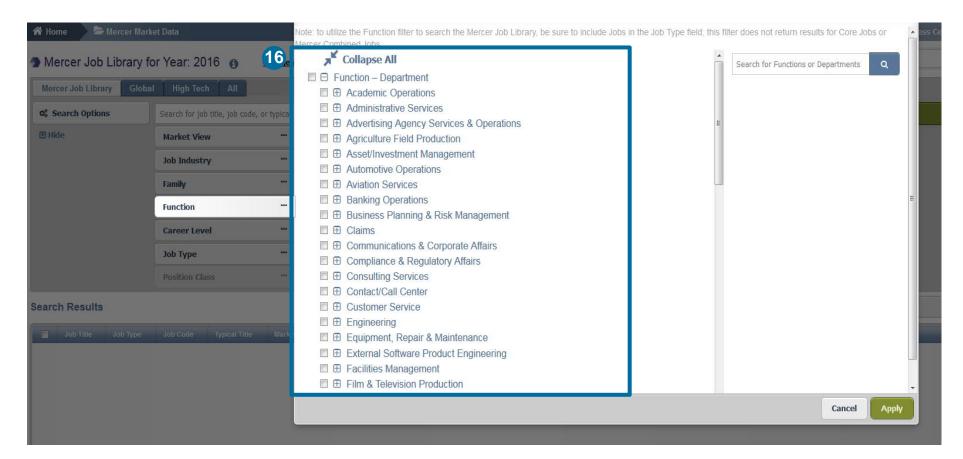
MERCER WIN® SELECT RESULTS CRITERIA NATURE OF WORK

rcer WIN 🕲 🌑 REWAR	D		
Home 🏷 🍃 Mer	cer Market Data		
Morcor Job Li	brary BETA for Year: 20	B Sales, Marketing & Product Development	
Mercer Job Li	Didiy BETA TOT TEdi. 20		
Global High Tech	All Mercer Job Library B		
		Engineering & Science	Family
Search Options	Search for job title, job coo	e. ⊡ ⊞ Engineering & Science Leadership	
) Hide		Technical Product Development	
	Market View	Engineering	Sub Family
	Family	··· □ ⊕ Engineering Leadership	
	Function	🔳 🗉 Broad Engineering Discipline	🔣 Navigation Group
		Mechanical Engineering	
	Career Level	Electrical Engineering	
	Job Type	Electronics Engineering	
		Chemical Engineering	Specialization 🔊
		Civil Engineering	
arch Results		□	E
		🗌 🕀 Design Engineering	
Job Title Job Ty	rpe Job Code Market View	Production Process Engineering	
		🗆 🕀 Equipment & Tools Engineering	
		🗆 🕀 Repair & Maintenance Engineering	~
			Cancel Apply

Job Family Tree works well for typical support Jobs (e.g., HR, Finance, Information Technology) with common skill sets grouped across industries into one comprehensive job catalog. Quickly find data using the multi-layered nature of **work filters**:

- Family: Jobs performing similar work, requiring similar training, skills, knowledge, etc.
- Sub-Family: Jobs performing a segment of work by overall Job Family.
- Navigation Group: Search specializations, breaking into natural groups of work within a Sub-Family.
- Specialization:
 Specific type of y

Specific type of work within a Sub-Family; combined with Career Level it becomes a Job which an individual performs.



The **Function** option provides an additional lens to search across the Library jobs and is organized around Function and Department. When selections are made in the Family filter, the Function filter is disabled **(16)**. By clicking the checkbox, you can add either the full set of jobs or particular positions.

MERCER WIN® SELECT RESULTS CRITERIA ORGANIZATION OF WORK

CALENT ● IMPACT Mercer WIN © ● REWARD Mercer Market Data		Function and Department
Mercer Job Lib	rary BETA for Year: 2016	□
Global High Tech	All Mercer Job Library BETA	🗆 🕀 Marketing
Search Options	Search for job title, job code, or	Herchant Development Besearch & Development
T Hide	Market View	□
	Family	🗆 🕀 Engineering Design
	Function	🗆 🕀 Top Management
	Career Level ····	Cloud Services Development
	Job Type 🚥	□ ⊞ IT Consulting
	Position Class	Mobile Applications
		Department
Search Results		Functional Management
Job Title Job Type	e Job Code Market View	Architecture
		Systems Software
		Web Applications
		Release Testing & Configuration

Organization Structure within an industry defines how activities (e.g. task allocation, coordination, supervision) are directed toward the achievement of organizational goals.

Search in Mercer WIN using the **alternative lens** of function and department

- Function: Major segment grouping jobs by typical organization structure, reflecting hierarchies, decision making power.
- Department: A division within a function dealing with a specific area of activity.

Mercer Job Library	ybal High Tech All				
\$ Search Options	Search for job title, job code,	, or ty 17			
3 Hide	Market View		All EXECUTIVE Career Levels		
	Job Industry	MANAGEMENT	Executive Level 5 (E5)		
	JOD INDUSLIY	PROFESSIONAL	Executive Level 4 (E4)		
	Family	PARA-PROFESSIONAL	Executive Level 3 (E3)		
	Function		Executive Level 2 (E2)		
	Career Level		Executive Level 1 (E1)		
	Job Type				
	Position Class				Cancel Apply
arch Results	0 results			View: 💙 Job	✓ Edit
		Please consider d	hanging your view and/or modifying your search criteria to g	jet results.	

The **Career Level** filter allows you to narrow down the Library jobs to the various career streams and levels using the checkboxes (17).

🛠 Home 💦 🗁 Mercer Market	Data			A Progress Ce
Mercer Job Library for	Year: 2018 🚯 Change year		My Saved Results	
Mercer Job Library Global	High Tech All			
🕫 Search Options	Search for job title, job code, or type of	Core Jobs		
🖸 Hide	Market View ***	Mercer Combined Jobs		
	Job Industry ***	🔲 Jobs		
	Family "			_
	Function "			_
	Career Level ····			_
	Job Type 🛛 🖤			_
	Position Class		Ca	Incel Apply
Search Results	0 results		View: 💙 Job	/ Edit
Job Title Job Type	Job Code Typical Title Market View			
		Please consider changing your view and/or modifying your search crit	teria to get results.	

The **Job Type** filter is another new way in the system that allows to search for either Jobs, Core Jobs, Mercer Combined Jobs or all. If no selection is made here, a job level will be set up by default **(18)**.

	Global High Tech All							
Search Options	19 Search for job title, job co	de, or typical ti	tle				🗆 Limit to My Jobs	Q Search
Hide	Market View		Add a Market Oww	"IT Manager"		× Clear		
	Job Industry		Add a Job Industry	10.0		× Clear		
	Family		Add a Family	sales training; legal counsel		× Clear		
	Function		Add a Function	Sales Eng*; SMP.*; SMP.03.*		× Clear		
	Career Level		Add a Career Level	Sales AND Marketing		× Clear		
	Job Type		Jobs	Sales OR Marketing		× Clear		
	Position Class		Add a Position Class range	Sales OR Marketing		× Clear		
rch Results					View:	✓ Job		▼ 🖉 Edit
Job Title Job Ty	rpe Job Code Typical Titl	e Market	View					
			Clie	ck search and search results will be displayed here.				

You can refine your search by job title or job code using the **keyword** field **(19)**. For **exact phrases** - use double quotes **("")**; for **multiple jobs** - use semicolon (;); for **partial title** - include an asterisk **(*)**; for **partial code** - include a decimal point separator and an asterisk (. *). You can also use advanced search techniques to look for combinations of keywords **(AND)** or either of the keywords **(OR)**.

ercer Job Library Glo	Search Options			×	
Search Options	Keyword	Oefault	Search job description	Limit to My Jobs	Q Search
	Market View	Default			
	Job Industry	O Default			
	Family	Default			
	Function	Default		Ĩ	
	Career Level	Oefault			
h Results	Job Type	Default			▼
JUD THE JUD TYPE	Position Class	Default			
			Cancel	Save	

You can **adjust the search options** according to your preference; either by adding, removing or setting as default the relevant options **(20)**.

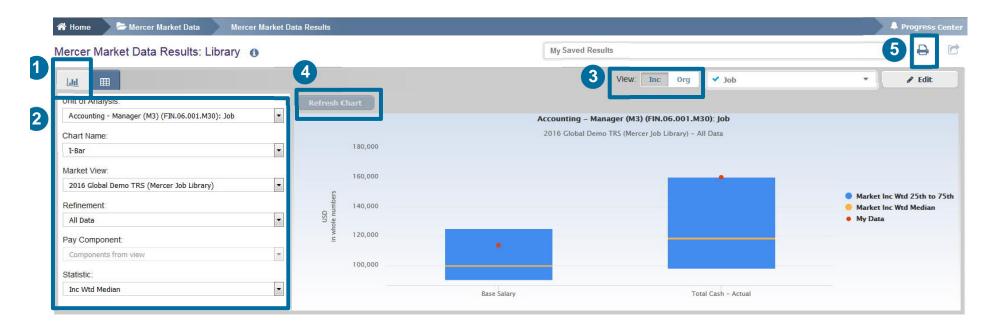
MERCER WIN[®] SELECT RESULTS CRITERIA

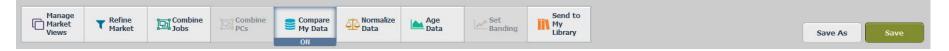
) Me	ercer Job Library	for Year: 2018	B () (Change year	My Saved Results					
Mer	cer Job Library Glot	oal High Tech	All						21	
¢¢ S	earch Options	Search for job til	tle, job code, o	r typical title					Limit to My Jobs	Q Search
		Market View		Add a Ma	arket View			× Clear		
		Job Industry		Add a Jol	b Industry					
		Family		Add a Fa	mily					
		Function		Add a Fu	nction	-				
		2	Add a Ca	reer Level			× Clear	5		
		Job Type		Jobs				× Clear		
		Position Class	Ŕ	Add a Po	sition Class range			🗙 Clear		
Searc	h Results	34 results					View	🖌 Job		• 🖌 Edit
	Job Title		Job Type	Job Code	Typical Title	Market View				
10	Legal Counsel, General Bus	nesa - Manager (M2)	dat	LCA 03.011.M30	Legal Coursel Manager, Legal Manager	2016 Global Deno TRS (Mercer Job L)	teacy)			
8	Legal Counsel: General Bus	ness - Experienced P	Job	LCA 03.011.P20	Lawyer, Legal Counsel, Attorney	2015 Global Deno TRS (Mercer Job L)	(vrend			
12	Legal Counsel: General Bus	ness - Specialist Prof	dot	LCA 03.011.P40	Lawyer, Legal Counsel, Attorney	2016 Global Demo TRS (Mercer Job L)	tran()			
	Legal Counsel: General Bus	ness - Senior Manag	Job	LCA.03.011.M40	Legal Counsel Manager, Legal Manager	2016 Global Demo TRS (Mercer Job L)	tranj			
10	Legal Counsel, General Busi	ness - Expert Profes	dot	LCA.03.011.P50	Lawyer, Legal Counsel, Attorney	2016 Global Demo TRS (Mercer Job L)	(Consta			
10	Legal Counsel: General Bus	ness - Senior Profes	dot	LCA.03.011.P30	Lawyer, Legal Counsel, Attorney	2016 Global Derro TRS (Mercer Job L)	(card)			
101	Legal Counsel, General Busi	ness - Entry Professi	Job	LCA.03.011 P10	Lawyer, Legal Counsel, Attorney	2016 Global Damo TRS (Marcer Job L)	trand			

Based on your search criteria, once you hit the **search** button (21), the relevant results will appear at the bottom of the screen. You can select individual jobs or the whole group by clicking on the tick boxes (22). To verify the job descriptions and compare between 2 and 5 roles, click the compare button (23). Click continue to proceed to the results page (24).

RESULTS PAGE

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You can view the results, which are automatically created in Mercer WIN, in a **Chart view (1)**. Make any adjustments you feel is appropriate **(2, 3)**. **Refresh the Chart (4)**. Charts can be also exported as PDF – you can do it by clicking on the Print icon **(5)**.

	t Data Results: Library 🐧				N	lly Saved Resu	lts				-	
							View:	inc Org 🗸	Job		▼ 🖉 Edit	t
Modily Scarch	+ Add More Data 🖌 Resize Colum	ins			Base Sala	гу						
	Job Title	Job Type	Job Code	Typical Title		Num Orgs	Num Obs	Inc Wtd 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %ile	My
All Data	Cost Accounting - Senior Professional (PS)	300	PIN.05.003.P30	Cost Accountant		8	8	55,604	77,654	68,608	82,339	
125 Gal-3	Budget Accounting - Senior Professional (P3)	Job	FIN.05.004.P30	Budget Accountant, Budget Analys		0	0	55,604	//,034	00,000	62,339	
All Data	Budget Accounting - Senior Professional (FS)	505	111.03.004.P30	budget Accountant, budget Analya	*	9	34	60,797	73,515	74,092	80,210	
	Cost Accounting - Experienced Professional (P2)	Job	FIN.05.003.P20	Cost Accountant		5	54	00,101	10,010	14,002	00,210	
All Data		1000				11	13	48.099	61.802	58.526	74.516	
	Budget Accounting - Experienced Professional (P2)	Job	FIN.05.004.P20	Budget Accountant, Budget Analys								
All Data						8	29	50,648	59,371	57,525	67,028	
0 =	Cost Accounting - Entry Professional (P1)	Job	FIN.05.003.P10	Cost Accountant								
All Data					**	1	1	-	-		-	
0 ⊟	Accounting - Executive Level 3 (E3)	Job	FIN.06.001.E30	Head of Accounting, Accounting Ex								
All Data					**	2	3		2 11	1441	12	
Ø ⊞	Accounting - Executive Level 2 (E2)	Job	FIN.06.001.E20	Head of Accounting, Accounting Ex								
All Data					- ##	2	2		6 7 8		6 73	
⊘ ≔	Accounting - Executive Level 1 (E1)	Job	FIN.06.001.E10	Head of Accounting, Accounting Ex								
All Data					*	6	8	155,527	175,069	172,409	198,303	
	Accounting - Senior Manager II (M5)	Job	FIN.06.001.M50	Accounting Director, Accounting Sr								
All Data	III			•	*	4	5		152,415	182,484	(, , , ,	
						m	1					
Manage		-				Send	to				91 total	

The results can also be displayed in a **table** format **(6)**. If you opt to view the results in a table (instead of a chart), the previously selected positions will appear on the left- and the market results will be available on the right-hand side.

rcer Market	Data Results: Library ()				N	ly Saved Resul	ts				•
u 🖽							View: Inc	Org 7 ob	3	+	🖉 Edit
Modify Search	+ Add More Data 🖌 Resize Colum	ins			Base Sala	ry					& Luic
	Job Title	Job Type	Job Code	Typical Title		Num Orgs	Num Obs I	nc Wtd 25th %ile h	Edit Vie	-w	
All Data			1 11.00.000.100	oour roounian		8	8	55,604	2010		
0 ⊟	Budget Accounting - Senior Professional (P3)	Job	FIN.05.004.P30	Budget Accountant, Budget Analys					Make t	his my defa	ault view
All Data					*	9	34	60,797		ine in pass	
0 ⊟	Cost Accounting - Experienced Professional (P2)	Job	FIN.05.003.P20	Cost Accountant							
All Data						11	13	48,099	61,802	58,526	74,516
⊘ ⊟	Budget Accounting - Experienced Professional (P2)	Job	FIN.05.004.P20	Budget Accountant, Budget Analys							
All Data						8	29	50,648	59,371	57,525	67,028
0 ⊟	Cost Accounting - Entry Professional (P1)	Job	FIN.05.003.P10	Cost Accountant							
All Data					**	1	1	77	. 		(77)
◎ ≔	Accounting - Executive Level 3 (E3)	Job	FIN.06.001.E30	Head of Accounting, Accounting Ex							
All Data	Accounting - Executive Level 2 (E2)	Job	FIN.06.001.E20	Head of Accounting, Accounting Ex	**	2	3	-			(<u></u> -
All Data	Accounting - Executive Level 2 (E2)	300	PIN.00.001.E20	nead of Accounting, Accounting Ex		2	2	-		-	-
	Accounting - Executive Level 1 (E1)	Job	FIN.06.001.E10	Head of Accounting, Accounting Ex		-	-				
All Data				21	*	6	8	155,527	175,069	172,409	198,303
0 =	Accounting - Senior Manager II (M5)	Job	FIN.06.001.M50	Accounting Director, Accounting Sr							
All Data					*	4	5		152,415	182,484	-
	m			•	•						
	1	-		1		Send					91 total res

The market results by default show data based on **Base Salary** and **Total Cash (Actual)**, and on **25th**, **50th**, **75th percentiles** along with **mean**. In order to add, remove, or change remuneration elements and additional statistics, click on **Edit View (7)**.

t View: 🗸 Job 🚯				
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tistics	▶ Job Information	Job Title		
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There is already some data pre-selected: Mercer Market Data, Statistics, and View By, which will appear under the **Selected** section (9). However this can be tailored to your needs and updated accordingly. Simply hit the arrows from the **Available Mercer Market Data** menu to expand the available options per category (8).

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Hit Statistics (10) under the Options window pane on the left-hand side. By clicking on Count/Weighted Statistics, you will get to see all the available options and be able to select accordingly. Please note customized percentiles are only applicable for actual data (11). All items selected will appear under the Selected section (12).

MERCER WIN[®] **RESULTS PAGE**

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Edit View

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Edit View: 🗸 Job 🚯

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If you are not pleased with your selection, you can cancel, hitting the **Cancel** button (13). Or you can click on **Done** to update your changes (15). If you have not saved your own view yet, select Save As (14).

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Provide the name for the created view (16). Press **Save (17)**. Now your search should appear in a table with your selected remuneration components and statistics. You can use the saved view as a template. It can be found on the upper section when you expand the view Menu.

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The results can be viewed as either Incumbent Weighted or Organization Weighted (18). Incumbent weighted equally weights each incumbent, which may lead to comparator dominance in the market. Organization weighted method gives equal weight to each organization to eliminate dominance and outliers.

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The tool indicates the competitor market dominance by a **single asterisk**. A **double asterisk** indicates a mandatory data masking on account of either market dominance or low number of organizations/incumbents in the market **(19)**.

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From the results page you can access the **results fly-outs** containing suggested alternative comparators including Jobs, Core Jobs and Mercer Combined Jobs (20).

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The **flags** will be highlighted for the selected job and the relevant roll-ups (21). The system will also enlist additional alternative positions that you can add to your results for labor market comparators (22). The **navigation pane** shows the location in Library structure (23).

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You can view the **description** of alternative selections in the fly-out window (24).

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You can quickly view compensation results for alternative selections (25).

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From the results fly-out page, you are able to **combine jobs** to create additional sets of data **(26)**.

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C Modify Search	+ Add More D		Engineering - Experienced Prot Core Job - ENS.03.000.P20	fessional (P2)				Market View 2016 Global Demo TRS (Mercer Job	dit
All Data	Job Title 🔺	27	Design Engineering - Experient Mercer Combined Job - ENS.03.R06.		(P2)			Library) Family	My
All Data	Electronics and Chem		Mechanical Engineering - Expe Job - ENS.03.013.P20	rienced Profession	onal (P2)			Engineering & Science Sub-family	
All Data	Electronics Product D		Chemical Engineering - Experie Job - ENS.03.014.P20	enced Profession	al (P2)			Sub-ramity Engineering	
All Data	tronics Product		Electrical Engineering - Experie Job - ENS.03.015.P20	enced Profession	al (P2)			Career Stream PROFESSIONAL	
All Data	Electronics Product D		Electronics Engineering - Expension Job - ENS.03.016.P20	rienced Professio	onal (P2)			Career Level Experienced Professional (P2)	
All Data	Electronics Product D		Facilities Layout Engineering - Job - ENS.03.038.P20	Experienced Prot	fessional (P2)				
All Data	Electronics Product D		Electronics Product Design E Job - ENS.03.061.P20	Engineering - Ex	perienced Professional (P2)	28	29		
All Data	3	elect 2 or m	ore jobs above to make a valid combina						
All Data	Electronics Product D		d Chemical - P2		Electronics and Chemical - P2		~		
Manage	- Refine						× Cancel Cor	nbine Jobs Cancel Save	Ires
Market Views	Market	- 3005		Vata	Data Danung	Library		Save As	Save

Tick the jobs you would like to combine (27), provide the name and code for the new combination (28), and hit the green tick button (29). The name and code are used as identifiers, you can assign anything that is relevant to your analysis as it will not affect the data in any way

🐔 Home 💦 😂 I	Mercer Market Data	Mercer Market Data Results			Progress Center
Mercer Market	Data Results: Libra	ary 🚯	My Saved Results		
C Modify Search	30~	Engineering - Experienced Professional (P2) Core Job - ENS.03.000.P20			ew Il Demo TRS (Mercer Job
Al Data	Job Title +	Electronics and Chemical - P2 My Combined Job - Electronics and Chemical - P2		Library)	My Dat
▼ 🛞 🗮 All Data	Electronics and Chem	Design Engineering - Experienced Professional (P2) Mercer Combined Job - ENS.03.R06.P20		Engineering Sub-family	g & Science
► 😸 🗮 All Data	Electronics Product D	Mechanical Engineering - Experienced Professional (Job - ENS.03.013.P20	P2)	E Engineering	
 All Data 	ronics Product	Chemical Engineering - Experienced Professional (P. Job - ENS.03.014.P20	2)	Career Str PROFESS	
All Data	Electronics Product D	Electrical Engineering - Experienced Professional (P2 Job - ENS.03.015.P20	2)	Career Le Experience	vel d Professional (P2)
All Data	Electronics Product D	Electronics Engineering - Experienced Professional (Job - ENS.03.016.P20	P2)		_
Al Data	Electronics Product D	Facilities Layout Engineering - Experienced Professio Job - ENS.03.038.P20	onal (P2)		
All Data	Electronics Product D	Electronics Product Design Engineering - Experie Job - ENS.03.061.P20	enced Professional (P2)		
All Data ∢ [Human Factors Engineering - Experienced Professio Job - ENS.03.110.P20	nal (P2)		31
Manage Market	Refine			🔁 Combine Jobs	Cancel Save I results
Views	Market	ON DATA	Library		Save As Save

The jobs are now combined and will appear as top selection for "My Combined Job" (30). Click on the **save** button to return to the results page (31).

ercer Mark	et Data Results: Library 🚯				My Saved Resu	ılts				•	0
						View:	nc Org 🗸	Job		• Edit	t
Modify S	🕇 Add More Data 🛛 🖌 Resize Column	15		Base Sa	ilary						
	Job Title	Job Type	Job Code		Num Orgs	Num Obs	Inc Wtd 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %ile	Му
All Data	Electronics and Chemical Engineering - P2	My Combined Job	Electronics and Chemical Engineering - P2	*	9	203	48,945	55,410	54,743	61,893	
0 ⊟	Design Engineering - Executive Level 2 (E2)	Mercer Combined Job	ENS.03.R06.E20								
All Data				**	1	1	100	<u>1</u> 78	~	 0/ ::	
0 🚍	Product Design Engineering - Executive Level 2 (E2)	Job	ENS.03.059.E20								
All Data				**	1	1	-		-		
All Data	Design Engineering - Executive Level 1 (E1)	Mercer Combined Job	ENS.03.R06.E10	**	1	1					
	Product Design Engineering - Executive Level 1 (E1)	lob	ENS.03.059.E10		1	<u>ц</u>	(75)	(7) (12		
All Data				**	1	1			-		
0 =	Design Engineering - Senior Manager II (M5)	Mercer Combined Job	ENS.03.R06.M50								
All Data				**	3	4		221,790		576K II	
⊘ ⊟	Product Design Engineering - Senior Manager II (M5)	Job	ENS.03.059.M50								
All Data				**	3	4		221,790	-		
	Design Engineering - Senior Manager (M4)	Mercer Combined Job	ENS.03.R06.M40								
All Data					6	9	125,862	152,484	161,460	183,600	
	Product Design Engineering - Senior Manager (M4)	Job	ENS.03.059.M40	**	2	2					
	m		•	•	m						
Manage Market Views	▼ Refine Market Dobs	mbine Compa	ta Age Data Data	Set Bandi	My	d to				100 total	resu

The combined jobs will also appear as "My Combined Job" at the top of the results page (32). From this page, further refinements and adjustments will apply to the combined job as well.

REFINE MARKET -GENERATE SCOPE CUTS & CREATE CUSTOM DATA SETS

MERCER WIN® ADJUSTMENT OF RESULTS

₩ ₩							View:	inc Org 🖌	Job		▼ 🖉 Edi	it
C Modify Search	+ Add More Data 😪 Resize Colum	ins			Base Sa	alary						
	Job Title	Job Type	Job Code	Typical Title		Num Orgs	Num Obs	Inc Wtd 25th %ile	inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %ile	My
All Data	Cost Accounting - Semon Professionar(PS)	300	PIN.05.005.P30	Cost Accountant		8	8	55,604	77,654	68,608	82,339	
• Ø 🗉	Budget Accounting - Senior Professional (P3)	Job	FIN.05.004.P30	Budget Accountant, Budget Analys			0	00,004	11,004	00,000	02,000	
All Data	an a				*	9	34	60,797	73,515	74,092	80,210	
• 0 =	Cost Accounting - Experienced Professional (P2)	Job	FIN.05.003.P20	Cost Accountant								
All Data						11	13	48,099	61,802	58,526	74,516	
• 0 =	Budget Accounting - Experienced Professional (P2)	Job	FIN.05.004.P20	Budget Accountant, Budget Analys								
All Data						8	29	50,648	59,371	57,525	67,028	
• 0 🚍	Cost Accounting - Entry Professional (P1)	Job	FIN.05.003.P10	Cost Accountant								
All Data					**	1	1	77	677	100	1771	
• 🛛 🖂	Accounting - Executive Level 3 (E3)	Job	FIN.06.001.E30	Head of Accounting, Accounting Ex								
All Data					**	2	3		(14)		. 	
• 🛛 🚍	Accounting - Executive Level 2 (E2)	Job	FIN.06.001.E20	Head of Accounting, Accounting Ex								
All Data	Assessmention Economic Louis (4/E4)	Job	FIN.06.001.E10	Head of Accounting, Accounting Ex	**	2	2	75	(77)	- 1000	-	
All Data	Accounting - Executive Level 1 (E1)	100	FIN.00.001.E10	Head of Accounting, Accounting Ex	*	6	8	155,527	175,069	172,409	198,303	
	Accounting - Senior Manager II (M5)	Job	FIN.06.001.M50	Accounting Director, Accounting Sr		0	0	100,021	110,000	112,403	150,505	
All Data		5.55			*	4	5		152,415	182,484	-	
([III			۴	•	III						

Mercer Win allows to **adjust the results** from various angles, by refining the data, combining the jobs or position classes, comparing own data to competitors, normalizing data, or ageing data (1).

MERCER WIN® ADJUSTMENT OF RESULTS



oer market	Data Results: Library ()				L	My Saved Result	IS				- 8	
							View:	nc Org 🗸	Job		▼	it
Modify Search	+ Add More Data 🦨 Resize Colum	ns			Base Sala	агу						
	Job Title	Job Type	Job Code	Typical Title		Num Orgs	Num Obs	Inc Wtd 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %ile	Му
All Data	Cost Accounting - Senior Professional (PS)	300	1 10.03.003.630	COSt ACCOUNTAIN		8	8	55,604	77,654	68.608	82,339	
	Budget Accounting - Senior Professional (P3)	Job	FIN.05.004.P30	Budget Accountant, Budget Analys		Ū	Ū	00,004	11,004	00,000	02,000	
All Data					*	9	34	60,797	73,515	74,092	80,210	
0 ⊟	Cost Accounting - Experienced Professional (P2)	Job	FIN.05.003.P20	Cost Accountant								
All Data						11	13	48,099	61,802	58,526	74,516	
0 ⊟	Budget Accounting - Experienced Professional (P2)	Job	FIN.05.004.P20	Budget Accountant, Budget Analys								
All Data						8	29	50,648	59,371	57,525	67,028	
	Cost Accounting - Entry Professional (P1)	Job	FIN.05.003.P10	Cost Accountant								
All Data					**	1	1	77	(1771)		575 1	
0 ⊟	Accounting - Executive Level 3 (E3)	Job	FIN.06.001.E30	Head of Accounting, Accounting Ex								
All Data					**	2	3		<u> (111)</u>		(<u></u>)	
Ø	Accounting - Executive Level 2 (E2)	Job	FIN.06.001.E20	Head of Accounting, Accounting Ex								
All Data					**	2	2	77	(, .			
⊘≣	Accounting - Executive Level 1 (E1)	Job	FIN.06.001.E10	Head of Accounting, Accounting Ex	*							
All Data	A CONTRACT OF A CONTRACT OF A CARE	Job	FIN.06.001.M50	A secondary Directory Association Co.	*	6	8	155,527	175,069	172,409	198,303	
All Data	Accounting - Senior Manager II (M5)	100	FIN.06.001.M50	Accounting Director, Accounting Sr	*	4	5	-	152,415	182,484	-	
	111			•	•				132,413	102,404		
		_				-						
Anage Market	▼ Refine Market Dobs	mbine	Compare My Data	Normalize Age Data Data	Set Bandin	Send My	to				91	total

The **Refine Market** option allows you to create different scope cuts - data sets can be narrowed by various factors such as Net Revenue, Peer Groups, Employee Location, among others (2).

🛞 Home 🛛 ≽ Mercer Market Data 💦 Mercer Market Data Results 🔹 Refine Market

Market Refinements	All Data	Selections (0) Clear A
Al Data Industry - Sub-Sector Industry - Sector Industry - Sector Industry - Sector Industry - Sector Industry - Sector Industry - Super Sector Net Revenue (Annual) - Millions Total Operating Budget (Annual) - Millions Total Operati	All Data • 2016 Global Demo TRS (Mercer Job Library) All Data	
Sales Incentive Actual Received		Compline Check for Data

The refinements can be applied from two levels, i.e. organization (pertaining to profiles of participating companies) or employees (referring to employees submitted into a salary survey) (3).

Market Refinements	Net Revenue (Annual) - Millions	Selections (6) Clear A
Organization	Annual) - Minoris	
All Data		🖾 Net Revenue (Annual) - Millions: 250 or m
Industry - Sub-Sector	 2016 Global Demo TRS (Mercer Job Library) 	🔲 Industry - Super Sector: Consumer Goods
Industry - Sector		Tenure in Organization: 3 to less than 5
Industry - Super Sector	More Than 👻	Cender: Male
Net Revenue (Annual) - Millions		Gender: Female
Total Operating Budget (Annual) - Millions	US Dollar In Millions	Short Term Incentive Eligibility: Yes
Number of Employees (Full Time Equivalent)		
Ownership	250 or more 🛨	
Organization Type		
Peer Group		
Incumbent		_
Geographic Scope of Role		
Position Class		
Career Stream		
Age		
Tenure in Organization		
Gender		
Short Term Incentive Eligibility		
Sales Incentive Eligibility		
STI Target Received		
STI Actual Received		
Sales Incentive Target Received		
Sales Incentive Actual Received		Combine Check for Data
		Exclude My Data

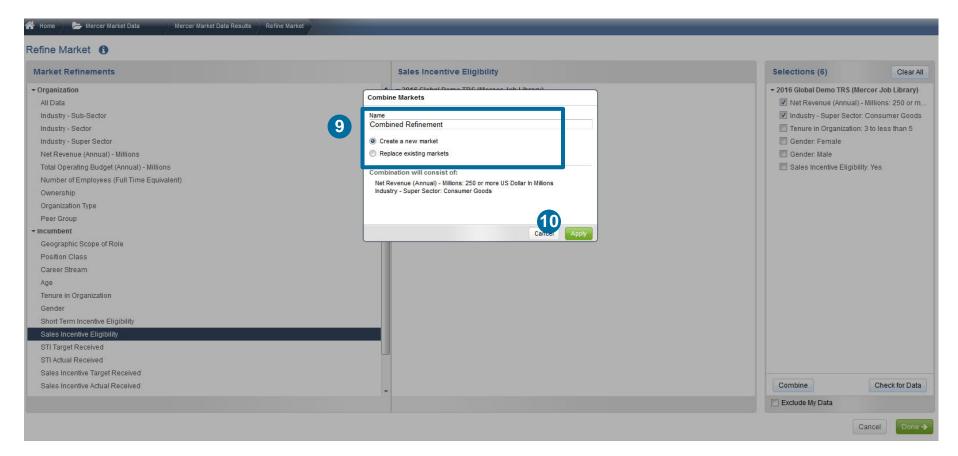
From the **Market Refinements** menu, use the arrows to select the desired category(ies) (4). They will appear in the middle column for you to adjust checking the relevant box(es) (5). Final selection can be found in the third column: **Selections (6)**.

👫 Home 🛛 🗁 Mercer Market Data 🔋 Mercer Market Data Results Refine Market

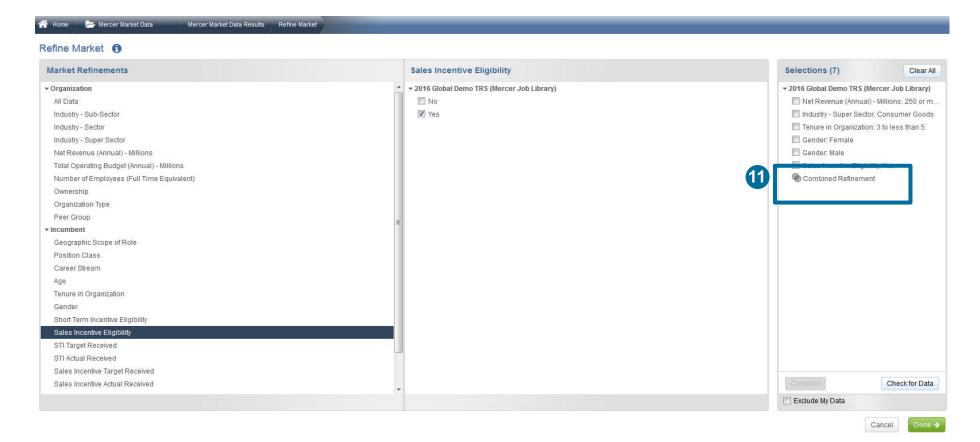
Refine Market

Market Refinements	Short Term Incentive Eligibility	Selections (6)	Clear All
- Organization	▲ 2016 Global Demo TRS (Mercer Job Library)		r Job Library)
All Data	No	🔽 🛛 Net Revenue (Annual) - Milli	ions: 250 or m
Industry - Sub-Sector	Ves Ves	Industry - Super Sector: Cor	nsumer Goods
Industry - Sector		Tenure in Organization: 3 to	less than 5
Industry - Super Sector		🔲 Gender: Male	
Net Revenue (Annual) - Millions		🖾 Gender: Female	
Total Operating Budget (Annual) - Millions		🕅 Short Term Incentive Eligibil	lity: Yes
Number of Employees (Full Time Equivalent)			
Ownership			
Organization Type			
Peer Group	=		
- Incumbent			
Geographic Scope of Role			
Position Class			
Career Stream			
Age			
Tenure in Organization			
Gender			
Short Term Incentive Eligibility			
Sales Incentive Eligibility			
STI Target Received			
STI Actual Received			
Sales Incentive Target Received		8	
Sales Incentive Actual Received	*	Combine	Check for Data
		Exclude My Data	
		Canc	el Done -

You can **combine market refinements** if you would like to see the results for a combination of selections. This option can be used to combine 2 or more data sets from the above list **(7)**. **Tick** your selections and click **Combine (8)**.



A pop-up window will appear asking you to provide a name to this combined refinement. Make sure **Create a new market** is checked **(9)**. Hit **Apply (10)**.



Your selection has now been combined, two interlocked circles should appear (11).

😚 Home 🛛 🔑 Mercer Market Data Mercer Market Data Results Refine Market Refine Market **Market Refinements** All Data Selections (6) Clear All - Organization 2016 Global Demo TRS (Mercer Job Library) - 2016 Global Demo TRS (Mercer Job Libra All Data Net Revenue (Annual) - Millions: 250 All Data r 🖌 13 Industry - Super Sector: Consumer Go Industry - Sub-Sector 19 Industry - Sector e in Organization: 3 to less than Industry - Super Sector Gender: Female \mathbb{Z} Net Revenue (Annual) - Millions Short Term Incentive Eligibility: Yes 1 Age: 85 or more Total Operating Budget (Annual) - Millions Number of Employees (Full Time Equiv Ownership Green Three Bar Graph indicates that the tool has ample data to do an Organization Type Peer Group analysis. Incumbent Geographic Scope of Role Position Class Yellow Two Bar Graph indicates that the tool has sufficient data to do an Career Stream Age analysis. Tenure in Organization Gender Short Term Incentive Eligibility Red One Bar Graph indicates that the tool does not have enough to do an Sales Incentive Eligibility STI Target Received analysis. 12 STI Actual Received Sales Incentive Target Received Sales Incentive Actual Received Check for Data Exclude My Data Cancel Done ->

Once you have selected all of the data set variables by which you would like to view the market, it is a good practice to check the **availability of data (12)**. Next to each data set a small bar graph will appear. This smart color-coding graph will indicate the amount of data available within the tool **(13)**.

👫 Home 🔰 Mercer Market Data Mercer Market Data Results Refine Market

Refine Market ()

Market Refinements	All Data	Selections (6) Clear All
- Organization	▲ v 2016 Global Demo TRS (Mercer Job Library)	
All Data	III All Data	📃 Net Revenue (Annual) - Millions: 250 or m
Industry - Sub-Sector		🔲 Industry - Super Sector: Consumer Goods
Industry - Sector		📃 Tenure in Organization: 3 to less than 5 🛛 🖉
Industry - Super Sector		🖾 Gender: Female
Net Revenue (Annual) - Millions		🔲 Short Term Incentive Eligibility: Yes 🛛
Total Operating Budget (Annual) - Millions		Age: 85 or more
Number of Employees (Full Time Equivalent)		
Ownership		
Organization Type		
Peer Group		
▼ Incumbent	=	
Geographic Scope of Role		
Position Class		
Career Stream		
Age		
Tenure in Organization		
Gender		
Short Term Incentive Eligibility		
Sales Incentive Eligibility		
STI Target Received		
STI Actual Received		
Sales Incentive Target Received		
Sales Incentive Actual Received		14 Combine Check for Data
		Exclude My Data
		Calibor -

You can tick the option to **exclude your data** from the market results (participation in the survey(s) is required) **(14)**. Once you have selected all of your refinements, click **done (15)**.

rcer Market Data Results	s: Library 🚯					My Saved Res	uits					
							View:	nc Org 🗸	Job		🔹 🥒 Edi	it
Modify Search + Add More Da	ata 🖉 🦨 Resize Colum	าร			Base Sa	alary						
Job Title		Job Type	Job Code	Typical Title		Num Orgs	Num Obs	Inc Wtd 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %ile	N
Budget Accounting - S	Senior Professional (P3)	Job	FIN.05.004.P30	Budget Accountant, Budget Analys								
Age: 85 or more in whole numbers						0	0	-	-	-	-	
Gender: Female						8	24	67,405	76,527	76,650	82,498	
Industry - Super Sector: Consumer Goods						0	0	-	 .	-	-	
Net Revenue (Annual) - Millions: 250 or mo	re US Dollar In Millions				**	1	1		 0	-	-0	
Short Term Incentive Eligibility: Yes						8	33	59,780	72,373	73,824	78,787	
Tenure in Organization: 3 to less than 5 in v	whole numbers				**	4	6	10-12	72,865	74,794	1.00	
₩ = <u></u>		Job	FIN.05.003.P20	Cost Accountant								
Age: 85 or more in whole numbers						0	0		<u>11</u> 0	-	<u>1</u> 2	
Gender: Female						9	10	52,358	65,405	60,216	77,412	
Industry - Super Sector: Consumer Goods						0	0				 52	
Net Revenue (Annual) - Millions: 250 or mo	re US Dollar In Millions				**	3	4	-	54,217	-		
Short Term Incentive Eligibility: Yes						7	8	42,867	51,780	51,415	60,856	
Tenure in Organization: 3 to less than 5 in v	whole numbers				**	2	2	-	<u></u>	<u> </u>	<u></u>	
Budget Accounting - E	experienced Professional (P2)	Job	FIN.05.004.P20	Budget Accountant, Budget Analys								
Age: 85 or more in whole numbers						0	0	-		-	-	
Gender: Female					3 8 3	7	21	51,889	61,600	60,281	69,329	
	ш			•	<	ш						
Manage	L.	-		() ()			d to				198 total	

All of the selected refinements will appear on the results page and the market statistics will be re-calculated automatically (16).

CREATE A PEER GROUP

ercer Market	t Data Results: Library 🚯				L	My Saved Rest	ults				- 8	
LAL 🗰							View:	nc Org 🖌	Job		▼ Ø Ed	it
Modify Search	+ Add More Data	nns			Base Sal	ary						
	Job Title	Job Type	Job Code	Typical Title		Num Orgs	Num Obs	Inc Wtd 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %ile	My
All Data	Cost Accounting - Semon Protessionar (PS)	300	PIN.05.005.P30	COSt Accountant		8	8	55,604	77,654	68,608	82,339	
	Budget Accounting - Senior Professional (P3)	Job	FIN.05.004.P30	Budget Accountant, Budget Analys		0	0	55,004	11,034	00,000	02,005	
All Data	Badger Accounting - Senior Professionar(F5)	300	110.03.004.030	budget Accountant, budget Analya	*	9	34	60,797	73,515	74,092	80,210	
0 ⊟	Cost Accounting - Experienced Professional (P2)	Job	FIN.05.003.P20	Cost Accountant					101010	(1111111		
All Data						11	13	48,099	61,802	58,526	74,516	
⊗⊟	Budget Accounting - Experienced Professional (P2)	Job	FIN.05.004.P20	Budget Accountant, Budget Analys								
All Data						8	29	50,648	59,371	57,525	67,028	
⊘ ≔	Cost Accounting - Entry Professional (P1)	Job	FIN.05.003.P10	Cost Accountant								
All Data					***	1	1				(J.)	
⊘ ≔	Accounting - Executive Level 3 (E3)	Job	FIN.06.001.E30	Head of Accounting, Accounting Ex								
All Data					**	2	3	-	:		:	
Ø ⊞	Accounting - Executive Level 2 (E2)	Job	FIN.06.001.E20	Head of Accounting, Accounting Ex								
All Data					**	2	2					
⊗≣	Accounting - Executive Level 1 (E1)	Job	FIN.06.001.E10	Head of Accounting, Accounting Ex								
All Data					*	6	8	155,527	175,069	172,409	198,303	
⊘ ≔	Accounting - Senior Manager II (M5)	Job	FIN.06.001.M50	Accounting Director, Accounting Sr								
All Data				•	•	4	5		152,415	182,484	<i></i>	
(1)		_		1		1						
Manage Market	▼ Refine Combine Market	ombine	Compare My Data	Normalize Age Data Data	Set Bandin	Sen My	d to				91 total	res

If you would like to compare your own company to a defined list of competitors, you can create a **peer group (1)**.

Market Refinements	Peer Group	Selections (0) Cle
- Organization	✓ 2016 Global Demo TRS (Mercer Job Library)	3 New
All Data		
Industry - Sub-Sector		
Industry - Sector		
Industry - Super Sector		
Net Revenue (Annual) - Millions		
Total Operating Budget (Annual) - Millions		
Number of Employees (Full Time Equivalent)		
Ownership		
Organization type		
Peer Group	=	
Incumpent	-	
Geographic Scope of Role		
Position Class		
Career Stream		
Age		
Tenure in Organization		
Gender		
Short Term Incentive Eligibility		
Sales Incentive Eligibility		
STI Target Received		
STI Actual Received		
Sales Incentive Target Received		
Sales Incentive Actual Received	-	Combine
		Exclude My Data

Peer Groups can be created by clicking on the option under **Market Refinements (2)** and then by clicking **New** in the middle pane **(3)**.

Sector	Organizations	Organizations(10) Distinct Organizations(10)
All	A W 3M Gulf	A 3M Gulf
Aerospace & Defense	AB Mauri ME	Abbott Laboratories
Alternative & Renewable Energy	Abbott Laboratories	AbbVie
Apparel, Fashion, Footwear & Accessories Retail	Abb/ie	AC Nielsen
Automobile Components Manufacturing	Abdul Latif Jameel (ALJ)	adidas
Automobile Manufacturing	AC Nielsen	Ahlstrom Corporation
Beverage & Tobacco	C Accenture	Alcatel-Lucent
Biotechnology	E CACETech Services JLT	Alderley
Business End User Applications	C Actavis United Arab Emirates	Algorithm
Business/Professional Services	📝 adidas	American Bureau of Shipping
Chemicals Manufacturing	AECOM Middle East	
Combination Life & Non-Life Insurers	AGB Management	
Combination Other Non-Manufacturing	Aggreko	
Computer & Mobile Related Devices	Ahlstrom Corporation	
Construction	Aimia	
Consumer Goods - Other or Combination	Al Gurg Fosroc	
Contract Manufacturing	Al Habtoor Leighton	
Data Analytics Services & Solutions	Al Rostamani Pegel	
Diversified Mining	Al Wathba Company for Central Services	
Education	Alcatel-Lucent	
Electrical Equipment Manufacturing	[]] Alcon	
Electronic Components	V Alderley	
Electronic Instruments & Equipment	Alfa Laval Middle East	
Energy Downstream	V Algorithm	
Energy Engineering, Procurement & Construction	Alstom Grid - Dubai Branch	
Energy Fully Integrated and Exploration & Production	Middle East	
Energy Pipeline/Midstream	Alstom Transport Dubai	
Energy Services & Drilling	Amana Contracting & Steel Buildings	
Energy Trading	American Bureau of Shipping	
	T Las	
		6

Once done, you will be prompted to a new window that will allow you to create a peer group based on an industry sector (4) or by selecting individual companies (5). Click **Save** once you have made your selections to save the Peer Group and name it (6).

Sector	Organizations	Organizations(10) Distinct Organizations(10)
All	▲ IV 3M Gulf ▲	3M Gulf
Aerospace & Defense	AB Mauri ME	Abbott Laboratories
Alternative & Renewable Energy	Abbott Laboratories	Abb\/ie
Apparel, Fashion, Footwear & Accessories Retail	☑ AbbVie	AC Nielsen
Automobile Components Manufacturing	Abdul Latif Jameel (ALJ)	adidas
Automobile Manufacturing		Ahlstrom Corporation
Beverage & Tobacco	Save Peer Group	Alcatel-Lucent
Biotechnology		Alderley
Business End User Applications		Algorithm
Business/Professional Services	Name	American Bureau of Shipping
Chemicals Manufacturing	Demo Peer Group	
Combination Life & Non-Life Insurers	Denio Feel Gloup	
Combination Other Non-Manufacturing	Description	
Computer & Mobile Related Devices	Description	
Construction		
Consumer Goods - Other or Combination		
Contract Manufacturing		
Data Analytics Services & Solutions		
Diversified Mining		
Education		
Electrical Equipment Manufacturing		
Electronic Components		
Electronic Instruments & Equipment		
Energy Downstream	8	
Energy Engineering, Procurement & Construction		
Energy Fully Integrated and Exploration & Production	Cancel Save	
Energy Pipeline/Midstream		
Energy Services & Drilling	T LAGE Management	
Energy Trading	😴 🕼 American Bureau of Shipping	
		Cancel

Name your Peer Group and give it a brief description if you wish (7) and then click Save (8).

RULES TO REMEMBER WHILE CREATING PEER GROUPS

- 1. Once a Peer Group is created, it cannot be edited or deleted.
- 2. A minimum of 10 organizations are required to make a peer group out of which 8 have to be **distinct organizations**.
- 3. While comparing 2 peer groups, they have to differ by at least 4 distinct organizations.
- Distinct organization means companies belonging to different group companies. For example, if you select Mercer and Marsh then they will be counted as one company as they fall under the Marsh and McLennan Companies group.

COMBINE JOBS

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MERCER WIN® COMBINE JOBS -VIA RESULTS ADJUSTMENT RIBBON

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Modify Search	+ Add More Data 🦨 Resize Column	ns			Base Sala	iry						
	Job Title	Job Type	Job Code	Typical Title		Num Orgs	Num Obs	Inc Wtd 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %ile	M
All Data	Cost Accounting - Senior Professional (PS)	300	PIN.05.005.P30	Cost Accountant		8	8	55,604	77,654	68,608	82,339	
	Budget Accounting - Senior Professional (P3)	Job	FIN.05.004.P30	Budget Accountant, Budget Analys		0	0	55,004	11,034	00,000	02,009	
All Data					*	9	34	60,797	73,515	74,092	80,210	
0 ⊟	Cost Accounting - Experienced Professional (P2)	Job	FIN.05.003.P20	Cost Accountant								
All Data						11	13	48,099	61,802	58,526	74,516	
0 ⊟	Budget Accounting - Experienced Professional (P2)	Job	FIN.05.004.P20	Budget Accountant, Budget Analys								
All Data						8	29	50,648	59,371	57,525	67,028	
⊘ ⊟	Cost Accounting - Entry Professional (P1)	Job	FIN.05.003.P10	Cost Accountant								
All Data					**	1	1		-			
⊘ ≔	Accounting - Executive Level 3 (E3)	Job	FIN.06.001.E30	Head of Accounting, Accounting Ex								
All Data					**	2	3		(<u>~</u>	1	1221	
⊗ ≔	Accounting - Executive Level 2 (E2)	Job	FIN.06.001.E20	Head of Accounting, Accounting Ex								
All Data					**	2	2	100	-		(7)	
⊘	Accounting - Executive Level 1 (E1)	Job	FIN.06.001.E10	Head of Accounting, Accounting Ex	*			455 507	475.000	170,100	400.000	
All Data	Accounting - Senior Manager II (M5)	Job	FIN.06.001.M50	Accounting Director, Accounting Sr	3	6	8	155,527	175,069	172,409	198,303	
All Data	Accounting - Semon manager in (MS)	300	FIN.06.001.M50	Accounting Director, Accounting Sr	*	4	5	-	152.415	182.484	-	
All Data	III		_	•	•			-	132,413	102,404	-	

Combine Jobs option allows you to combine results of all incumbents belonging to different benchmarks into a single benchmark. You can do it from two angles, one being the results adjustment ribbon (1).

MERCER WIN[®] **COMBINE JOBS -**VIA RESULTS ADJUSTMENT RIBBON

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Combine Jobs ()

Job Title	Job Type	Job Code	Family	Sub-family	Specialization	Career Stream	Career Level
Accounting - Senior Manager (M4)	Job	FIN.06.001.M40	Finance	Accounting	Accounting	MANAGEMENT	Senior Manager (
Accounting - Entry Professional (P1)	Job	FIN.06.001.P10	Finance	Accounting	Accounting	PROFESSIONAL	Entry Professional.
Accounting - Manager (M3)	Job	FIN.06.001.M30	Finance	Accounting	Accounting	MANAGEMENT	Manager (M3)
Budget Accounting - Manager (M3)	Job	FIN.05.004.M30	Finance	Management Acc	Budget Accounting	MANAGEMENT	Manager (M3)
Cost Accounting - Manager (M3)	dot 1	FIN.05.003.M30	Finance	Management Acc	Cost Accounting	MANAGEMENT	Manager (M3)
Accounting - Experienced Professional (P2)	Job	FIN.06.001.P20	Finance	Accounting	Accounting	PROFESSIONAL	Experienced Profe
Accounting - Senior Professional (P3)	Job	FIN.06.001.P30	Finance	Accounting	Accounting	PROFESSIONAL	Senior Profession
Accounting - Executive Level 2 (E2)	Job	FIN.06.001.E20	Finance	Accounting	Accounting	EXECUTIVE	Executive Level 2
Accounting - Team Leader (Professionals) (M2)	Job	FIN.06.001.M20	Finance	Accounting	Accounting	MANAGEMENT	Team Leader (Prof.,
Cost Accounting - Senior Professional (P3)	Job	FIN.05.003.P30	Finance	Management Acc	Cost Accounting	PROFESSIONAL	Senior Profession
Accounting - Senior Manager II (M5)	Job	FIN.06.001.M50	Finance	Accounting	Accounting	MANAGEMENT	Senior Manager II
Budget Accounting - Experienced Professional (P2)	Job	FIN.05.004.P20	Finance	Management Acc	Budget Accounting	PROFESSIONAL	Experienced Profe
Accounting - Executive Level 1 (E1)	Job	FIN.06.001.E10	Finance	Accounting	Accounting	EXECUTIVE	Executive Level 1
Cost Accounting - Entry Professional (P1)	Job	FIN.05.003.P10	Finance	Management Acc	Cost Accounting	PROFESSIONAL	Entry Professional.
Budget Accounting - Senior Professional (P3)	Job	FIN.05.004.P30	Finance	Management Acc	Budget Accounting	PROFESSIONAL	Senior Profession
Accounting - Executive Level 3 (E3)	Job	FIN.06.001.E30	Finance	Accounting	Accounting	EXECUTIVE	Executive Level 3
Accounting - Senior Para-Professional (S3)	Job	FIN.06.001.S30	Finance	Accounting	Accounting	PARA-PROFESSIO	Senior Para-Profe
Accounting - Experienced Para-Professional (S2)	Job	FIN.06.001.S20	Finance	Accounting	Accounting	PARA-PROFESSIO	Experienced Para
Accounting - Entry Para-Professional (S1)	Job	FIN.06.001.S10	Finance	Accounting	Accounting	PARA-PROFESSIO	Entry Para-Profes
Cost Accounting - Experienced Professional (P2)	Job	FIN.05.003.P20	Finance	Management Acc	Cost Accounting	PROFESSIONAL	Experienced Profe
Head of Finance & Accounting (CEO) - Global Subsidiary (E3)	.lob	FIN 01 001 F34	Finance	Finance & Account	Head of Finance &	EXECUTIVE	Executive Level 3

If you are comparing several surveys, select the survey in which you want to combine the jobs (2). Tick the positions you would like to combine (3) and hit the combine button (4).

MERCER WIN® COMBINE JOBS -VIA RESULTS ADJUSTMENT RIBBON

💏 Hor	ne 🔰 🗁 Mercer Market Data 👘 🛛	Mercer Market Data Results	Combine Jobs						A Progress C	enter
Comb	oine Jobs 👩									
201	5 Global Demo TRS (Mercer Job Library)	Combine Jobs						×		
	Job Title	5	Title: Budget/Cost A	ccounting - Mar	nager (M3)				_	
	Accounting - Senior Manager (M4) Accounting - Entry Professional (P1)		Code: 001							Î
	Accounting - Manager (M3)		Family: Finance							
	Budget Accounting - Manager (M3) Cost Accounting - Manager (M3)	S	ub-family: Management	Accounting						
	Accounting - Experienced Professional (P2)	Spec	cialization:							
	Accounting - Senior Professional (P3) Accounting - Executive Level 2 (E2)	Caree	er Stream: MANAGEMENT							-
	Accounting - Team Leader (Professionals) (M2) Cost Accounting - Senior Professional (P3)	Car	eer Level: Manager (M3)					6		
	Accounting - Senior Manager II (MS)									
	Budget Accounting - Experienced Professional (P2)					a (750 10 0000 0)		Close Apply		
	Accounting - Executive Level 1 (E1) Cost Accounting - Entry Professional (P1)	dol dol	FIN.06.001.E10 FIN.05.003.P10	Finance	Accounting Management Acc	Accounting Cost Accounting	EXECUTIVE PROFESSIONAL	Executive Level 1 Entry Professional		
	Budget Accounting - Senior Professional (P3)	dot	FIN.05.004.P30	Finance	Management Acc	Budget Accounting	PROFESSIONAL	Senior Profession		
	Accounting - Executive Level 3 (E3)	dof	FIN.06.001.E30	Finance	Accounting	Accounting	EXECUTIVE	Executive Level 3		
	Accounting - Senior Para-Professional (S3)	Job	FIN.06.001.S30	Finance	Accounting	Accounting	PARA-PROFESSIO	Senior Para-Profe		
	Accounting - Experienced Para-Professional (S2)	Job	FIN.06.001.S20	Finance	Accounting	Accounting	PARA-PROFESSIO	Experienced Para		
	Accounting - Entry Para-Professional (S1)	doL	FIN.06.001.S10	Finance	Accounting	Accounting	PARA-PROFESSIO	Entry Para-Profes		
	Cost Accounting - Experienced Professional (P2)	Job	FIN.05.003.P20	Finance	Management Acc	Cost Accounting	PROFESSIONAL	Experienced Profe		
	Head of Finance & Accounting (CFO) - Global Subsid	diary (F3)	FIN 01 001 F34	Finance	Finance & Accoun	Head of Finance &	FXFCUTIVE	Executive Level 3		
Com	bine								Cancel Do	ne

Name a new combination of jobs and provide a code (5). Click on Apply button to proceed (6).

MERCER WIN[®] **COMBINE JOBS -**VIA RESULTS ADJUSTMENT RIBBON

A Home Combine Jobs Combine Jobs

🔺 Progress Center

Combine Jobs ()

	Job Title		Job Type	Job Code	Family	Si	ub-family	Specialization	Career Stream	Career Leve
	Budget/Cost Accounting - Manager (M3)		My Combined Job	001	Finance	Ma	anagement Acc	-	MANAGEMENT	Manager (M3)
1	Accounting - Senior Manager (M4)	dof	FIN.06.001.M40	Finance	Accounting	Accounting	MANAGEMENT	Senior Manager (
(F1)	Accounting - Entry Professional (P1)	Job	FIN.06.001.P10	Finance	Accounting	Accounting	PROFESSIONAL	Entry Professional.		
101 1	Accounting - Manager (M3)	Job	FIN.06.001.M30	Finance	Accounting	Accounting	MANAGEMENT	Manager (M3)		
	Budget Accounting - Manager (M3)	Job	FIN.05.004.M30	Finance	Management Acc	Budget Accounting	MANAGEMENT	Manager (M3)		
1	Cost Accounting - Manager (M3)	Job	FIN.05.003.M30	Finance	Management Acc	Cost Accounting	MANAGEMENT	Manager (M3)		
(F1)	Accounting - Experienced Professional (P2)	Job	FIN.06.001.P20	Finance	Accounting	Accounting	PROFESSIONAL	Experienced Profe		
1	Accounting - Senior Professional (P3)	Job	FIN.06.001.P30	Finance	Accounting	Accounting	PROFESSIONAL	Senior Profession		
1	Accounting - Executive Level 2 (E2)	Job	FIN.06.001.E20	Finance	Accounting	Accounting	EXECUTIVE	Executive Level 2		
	Accounting - Team Leader (Professionals) (M2)	Job	FIN.06.001.M20	Finance	Accounting	Accounting	MANAGEMENT	Team Leader (Prof.,		
	Cost Accounting - Senior Professional (P3)	Job	FIN.05.003.P30	Finance	Management Acc	Cost Accounting	PROFESSIONAL	Senior Profession		
(F1)	Accounting - Senior Manager II (M5)	Job	FIN.06.001.M50	Finance	Accounting	Accounting	MANAGEMENT	Senior Manager II		
1	Budget Accounting - Experienced Professional (P2)	Job	FIN.05.004.P20	Finance	Management Acc	Budget Accounting	PROFESSIONAL	Experienced Profe		
	Accounting - Executive Level 1 (E1)	Job	FIN.06.001.E10	Finance	Accounting	Accounting	EXECUTIVE	Executive Level 1		
	Cost Accounting - Entry Professional (P1)	Job	FIN.05.003.P10	Finance	Management Acc	Cost Accounting	PROFESSIONAL	Entry Professional		
(F1)	Budget Accounting - Senior Professional (P3)	Job	FIN.05.004.P30	Finance	Management Acc	Budget Accounting	PROFESSIONAL	Senior Profession		
É)	Accounting - Executive Level 3 (E3)	Job	FIN.06.001.E30	Finance	Accounting	Accounting	EXECUTIVE	Executive Level 3		
1	Accounting - Senior Para-Professional (S3)	Job	FIN.06.001.S30	Finance	Accounting	Accounting	PARA-PROFESSIO	Senior Para-Profe		
	Accounting - Experienced Para-Professional (S2)	Job	FIN.06.001.S20	Finance	Accounting	Accounting	PARA-PROFESSIO	Experienced Para		
e1	Accounting - Entry Para-Professional (S1)	Job	FIN.06.001.S10	Finance	Accounting	Accounting	PARA-PROFESSIO	Entry Para-Profes		8
ph)	Cost Accounting - Experienced Professional (P2)	.lob	FIN 05 003 P20	Finance	Management Acc	Cost Accounting	PROFESSIONAL	Experienced Profe		

The combined job will appear at the top of the list (7). Click on **Done** to return to the results page (8).

MERCER WIN® COMBINE JOBS -VIA RESULTS ADJUSTMENT RIBBON

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			Job Code	Typical Title		Num Orgs	Num Obs	Inc Wtd 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %ile
⊘ ⊟	Budget/Cost Accounting - Manager (M3)	My Combined Job	001	-							
All Data					*	17	47	95,030	115,181	111,215	132,000
0 =	Head of Finance & Accounting (CFO) - Global Par	Job	FIN.01.001.E41	Chief Financial Officer (CF)							
All Data						7	7	231,400	283,303	276,324	307,800
	Head of Finance & Accounting (CFO) - Global Su	Job	FIN.01.001.E34	Chief Financial Officer (CF)							
All Data						9	11	256,152	306,125	285,090	375,816
0 =	Head of Finance & Accounting (CFO) - Regional P	Job	FIN.01.001.E31	Chief Financial Officer (CF)							
All Data						8	9	214,480	300,635	264,000	402,000
	Head of Finance & Accounting (CFO) - Regional	Job	FIN.01.001.E24	Chief Financial Officer (CFI							
All Data						26	29	230,820	301,039	285,600	371,328
	Head of Finance & Accounting (CFO) - Regional	Job	FIN.01.001.E23	Chief Financial Officer (CF)							
All Data		1202			**	2	3		-	- 224	
	Head of Finance & Accounting (CFO) - Regional	Job	FIN.01.001.E22	Chief Financial Officer (CFI	**		2				
All Data			511 04 004 504			3	5		286,209	-	-
	Head of Finance & Accounting (CFO) - Country P	Job	FIN.01.001.E21	Chief Financial Officer (CF)			10	404 747	050.040	222.202	220.001
All Data	Head of Finance & Accounting (CFO) - Country S	lah	FIN.01.001.E14	Chief Financial Officer (CFI		11	16	184,717	256,618	238,300	326,261
	Head of Finance & Accounting (CFO) - Country 5	300	PIN.01.001.E14	Chief Financial Officer (CF)							
	m			۲	< [III					

The combined jobs will also appear as "My Combined Job" at the top of the results page (9). From this page, further refinements and adjustments will apply to the combined job as well.

MERCER WIN® COMBINE JOBS -VIA FLY-OUTS

			My Saved Results					ercer Market Data Results: Library 🚯						
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Wtd 75th %ile	Inc V	Inc Wtd Median	Inc Wtd Mean	Inc Wtd 25th %ile	Num Obs	Num Orgs		Typical Title cost Accountant	Job Code	Job Type	Job Title	× :=		
82,339		68,608	77,654	55,604	8	8								
								Budget Accountant, Budget Analys	FIN.05.004.P30	Job	Budget Accounting - Senior Professional (P3)	⊗ ⊟		
80,210		74,092	73,515	60,797	34	9	*					All Data		
								Cost Accountant	FIN.05.003.P20	<u>2)</u> Job	Cost Accounting - Experienced Professional (P2)	⊘ ≔		
74,516		58,526	61,802	48,099	13	11						All Data		
								Budget Accountant, Budget Analys	FIN.05.004.P20	(P2) Job	Budget Accounting - Experienced Professional (P2	⊗⊟		
67,028		57,525	59,371	50,648	29	8						All Data		
					1	а		Cost Accountant	FIN.05.003.P10	Job	Cost Accounting - Entry Professional (P1)			
-			(1	1		Head of Accounting, Accounting Ex	FIN.06.001.E30	Job	Accounting - Executive Level 3 (E3)	All Data		
122		1	1		3	2	**	Head of Addenning, Addenning D	111.00.001.200	000	Accounting - Excounter Extension (ES)	All Data		
								Head of Accounting, Accounting Ex	FIN.06.001.E20	Job	Accounting - Executive Level 2 (E2)	0 =		
-					2	2						All Data		
								Head of Accounting, Accounting Ex	FIN.06.001.E10	Job	Accounting - Executive Level 1 (E1)	0 ⊟		
198,303		172,409	175,069	155,527	8	6						All Data		
								Accounting Director, Accounting Sr	FIN.06.001.M50	Job	Accounting - Senior Manager II (M5)	⊘ ≔		
-		182,484	152,415		5	4	*					All Data		
						m	•	•			III			
91 total					to	Send						Manage		
	Save A					ER Mar	Set Bandi	Normalize Age Data Data	Scompare My Data	Combine PCs		Manage Market Views		

You can also combine jobs via **results fly-out** window which contains suggested alternative comparators including Jobs, Core Jobs and Mercer Combined Jobs (10).

MERCER WIN® COMBINE JOBS -VIA FLY-OUTS

🕷 Home 💦 😂	Mercer Market Data	Mer	rcer Market Data Results		A Progress Center
Mercer Market	Data Results:	Library	0	My Saved Results	· 🔒 🖒
C Modify Search	+ Add More D		Engineering - Experienced Professional (P2) Core Job - ENS.03.000.P20		Market View 2016 Global Demo TRS (Mercer Job
• 0 ≡	Job Title Electronics Product D		Design Engineering - Experienced Professional (P2) Mercer Combined Job - ENS.03.R06.P20		Family
All Data	Design Engineering - I		Mechanical Engineering - Experienced Professional (P2) Job - ENS.03.013.P20		Engineering & Science Sub-family
All Data			Chemical Engineering - Experienced Professional (P2) Job - ENS.03.014.P20		Engineering
All Data	Electronics Product D		Electrical Engineering - Experienced Professional (P2) Job - ENS.03.015.P20		Career Stream PROFESSIONAL
→ O =	<u>Design Engineering - I</u>		Electronics Engineering - Experienced Professional (P2) Job - ENS.03.016.P20		Career Level Experienced Professional (P2)
▼ 🛞) All Data	Product Design Engin		Facilities Layout Engineering - Experienced Professional (P2) Job - ENS.03.038.P20		
▼ ② ☴ All Data	Electronics Product D		Electronics Product Design Engineering - Experienced Professional (P2) Job - ENS.03.061.P20		
▼ 😢 🗮 All Data	Manufacturing Packar		Human Factors Engineering - Experienced Professional (P2) Job - ENS.03.110.P20		
• © =	Engineering Design S		Project Controls Engineering - Experienced Professional (P2) Job - ENS.03.113.P20		
Manage	🔶 Refine				ombine Jobs Cancel Save I results
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Click **combine jobs** to create additional sets of data (11).

MERCER WIN® COMBINE JOBS -VIA FLY-OUTS

🖀 Home 💦 🗁 Mercer Market	Data Me	ercer Market Data Results				A Pr	ogress Center
Mercer Market Data Res	ults: Library	0		My Saved Results		*]	ð C
C Modify Search + Add More	e D	Engineering - Experienced Profession Core Job - ENS.03.000.P20	nal (P2)			Market View 2016 Global Demo TRS (Mercer Job	dit
Job Title 🔺	12	Design Engineering - Experienced Pr Mercer Combined Job - ENS.03,R06.P20	ofessional (P2)			Library) Family	My Data
Electronics and C All Data	Chem	Mechanical Engineering - Experience Job - ENS.03.013.P20	ed Professional (P2)			Engineering & Science	
	ict D	Chemical Engineering - Experienced Job - ENS.03.014.P20	Professional (P2)			Sub-family Engineering	
All Data	t 🗖	Electrical Engineering - Experienced Job - ENS.03.015.P20	Professional (P2)			Career Stream PROFESSIONAL	
All Data		Electronics Engineering - Experience Job - ENS.03.016.P20	d Professional (P2)			Career Level Experienced Professional (P2)	
Control Contro Control Control Control Control Control Control Control Control Co		Facilities Layout Engineering - Exper Job - ENS.03.038.P20	ienced Professional (P2)				-
All Data		Electronics Product Design Engine Job - ENS.03.061.P20	eering - Experienced Professiona	(P2)			
All Data	Select 2 or m	nore jobs above to make a valid combination.					
		ind Chemical - P2	Electronics and Chemical - P	2	~		
Manage Market					× Cancel Com	bine Jobs Cancel Save	I results
Views Market			Vata Vata Dali	Library		Save As	Save

Tick the jobs you would like to combine (12), provide the name and code for the new combination (13), and hit the green tick button (14). The name and code are used as identifiers, you can assign anything that is relevant to your analysis as it will not affect the data in any way

MERCER WIN® COMBINE JOBS -VIA FLY-OUTS

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rcer Market [Data Results: Librar	y O	My Saved Results		× 1	8 0
Modify Search	15~	Engineering - Experienced Professional (P2) Core Job - ENS.03.000.P20		20	arket View 16 Global Demo TRS (Mercer Job	dit
and an energy of the	Job Title 🔺 📁	Electronics and Chemical - P2 My Combined Job - Electronics and Chemical - P2			nary) mily	My
All Data	Electronics and Chem	Design Engineering - Experienced Professional (P2) Mercer Combined Job - ENS.03.R06.P20			gineering & Science	
All Data	Electronics Product D	Mechanical Engineering - Experienced Professional (P2) Job - ENS.03.013.P20			gineering	
All Data	onics Product	Chemical Engineering - Experienced Professional (P2) Job - ENS.03.014.P20			ROFESSIONAL	
All Data	Electronics Product D	Electrical Engineering - Experienced Professional (P2) Job - ENS.03.015.P20		1000	reer Level perienced Professional (P2)	
All Data	Electronics Product D	Electronics Engineering - Experienced Professional (P2) Job - ENS.03.016.P20				
All Data	Electronics Product D	Facilities Layout Engineering - Experienced Professional (P Job - ENS.03.038.P20	2)			
All Data	Electronics Product D	Electronics Product Design Engineering - Experienced Job - ENS.03.061.P20	Professional (P2)			
All Data		Human Factors Engineering - Experienced Professional (P2 Job - ENS.03.110.P20	2)		16	
Manage	Refine			🔁 Combine	Jobs Cancel Save	l resu
Market Views	Market	ON Data Data Data	Library		Save As	Save

The jobs are now combined and will appear as top selection for "My Combined Job" (15). Click on the **save** button to return to the results page (16).

MERCER WIN® COMBINE JOBS -VIA FLY-OUTS

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						View:	Inc Org 🖌	Job		🔻 🖋 Edi	it
Modify S 17	+ Add More Data 🖌 Resize Column	15		Base Sa	lary						
	Job Title	Јор Туре	Job Code		Num Orgs	Num Obs	Inc Wtd 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %ile	Му
All Data	Electronics and Chemical Engineering - P2	My Combined Job	Electronics and Chemical Engineering - P2		9	203	48,945	55,410	54,743	61,893	
0 🚍	Design Engineering - Executive Level 2 (E2)	Mercer Combined Job	ENS.03.R06.E20								
All Data				**	1	1			75		
All Data	Product Design Engineering - Executive Level 2 (E2)	Job	ENS.03.059.E20	**	1	1					
0 =	Design Engineering - Executive Level 1 (E1)	Mercer Combined Job	ENS.03.R06.E10								
All Data					1	1	1772	<u>5</u> 78	77		
All Data	Product Design Engineering - Executive Level 1 (E1)	Job	ENS.03.059.E10	**	1	1			-		
	Design Engineering - Senior Manager II (M5)	Mercer Combined Job	ENS.03.R06.M50		10	24	-		-		
All Data					3	4		221,790	13		
0 =	Product Design Engineering - Senior Manager II (M5)	Job	ENS.03.059.M50								
All Data	Design Engineering - Senior Manager (M4)	Mercer Combined Job	ENS.03.R06.M40	(##.)	3	4	141	221,790	-		
All Data	every crymoning - serior manager (may		LH0.00.100.0170		6	9	125,862	152,484	<mark>161,460</mark>	183,600	
0 ⊟	Product Design Engineering - Senior Manager (M4)	Job	ENS.03.059.M40								
All Data	i III		F	*	2 III	2					

The combined jobs will also appear as "My Combined Job" at the top of the results page (17). From this page, further refinements and adjustments will apply to the combined job as well.

COMPARE MY DATA

MERCER WIN® COMPARE MY DATA

						View: Inc	Org	/ Job 1		•	
* Modify Search	«" Resize Columns				Base Sala	пу					
	Job Title	Job Type	Job Code	Typical Title		Num Orgs	Num Obs	Inc Wtd 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %
All Data						101	313	56,713	73,105	68,120	84,(
⊗⊟	General Human Resources - Experienced Profe	Job	HRM.02.001.P20	HR Analyst, HR							
All Data						109	357	45,036	53,942	51,883	60,
8 ⊟	General Human Resources - Entry Professional	Job	HRM.02.001.P10	HR Analyst, HR							
All Data						50	163	36,400	43,537	42,393	48,
	General Human Resources - Experienced Para	Job	HRM.02.001.S20	HR Administratic							
All Data						30	189	35,100	40,553	41,124	45,
0 =	General Human Resources - Entry Para-Professi	Job	HRM.02.001.S10	HR Administratic							
All Data				100 C 221		23	95	30,288	37,087	36,720	42,
⊘⊟	Compensation & Benefits - Executive Level 3 (E3)	Job	HRM.04.001.E30	Head of Comper	**						
All Data					TX .	2	2	122.1		22	
All Data	Compensation & Benefits - Executive Level 2 (E2)	Job	HRM.04.001.E20	Head of Comper		4	4	-	279,285	271,920	
	Compensation & Benefits - Executive Level 1 (E1)	Job	HRM.04.001.E10	Head of Comper		4	4	1871	2/9,203	271,320	
U :=	Compensation & Denems - Executive Lever 1 (E 1)	000	11100-0011210	>	<						>

The **Compare My Data (1)** feature is used to enable a comparison of submitted company data against the market data. The option allows the user to customize the comparison.

MERCER WIN® COMPARE MY DATA

🖌 Home	≽ Mercer Market Data	Mercer Market Data Results							A Progress Center
Mercer M	larket Data Results:	Library 0		(My Saved Results			9	- 8 6
Lui 🖽	B	Compare My Data					×		
C Modify Se	earch Resize Colur	☑ Compare My Data						Inc Wtd Median	Inc Wtd 75th %ile
▼ ⊗ ≣	22	3 Statistic to Compare:	Median				~	Inc wild Median	
All Data		4 Display:	Average				~	47,515	53,(
• Ø ≣	Billing & Invoicing - Entry								
All Data	21 27	Statistic(s) to Display:	Amount Difference	% Differen	ce			33,800	39,:
• Ø 🗄		9 <u></u>							Lat V
All Data	5	Apply Market Refinements to I	My Participation Data					35,802	42,(
▼ Ø Ξ	Credit & Collections - Exe	Make these My Defaults for Co	ompare My Data						
All Data	Credit & Collections - Se							-	
All Data	Credit & Collections - Se								
✓ Ø Ξ	Credit & Collections - Ma							- 20 -	
All Data							6	101,764	133,:
- 0 =	Credit & Collections - Ter						•		
							Cancel Apply		~
<			>	<			THE COMPANY	4	>
Manag Market Views	t T Market		ompare y Data ON	Age Data	Set Banding	Send to My Library		Save As	30 total results

Tick **Compare My Data (2)** to switch the feature on and off. Select the **Statistics to Compare (3)** to customize the market statistic with which you want to compare your own data. By default, median is selected. Select the **Display (4)** option to choose the way you would like to view the data: by average, by individual employees (Lists down individual incumbent details along with employee IDs). The refinements applied on the market will be applied to your own data as well. The second option allows you to save the customized settings as your default settings (5). Click on the **Apply (6)** button to enable the changes.

MERCER WIN® COMPARE MY DATA

	t Data Results: Library 0					Saved Results				0
ш. 🎟					Vi	iew: Inc Org	✓ Job 1		- /	Edit
C Modify Search	«* Resize Columns						_			
	Job Title	Job Type	Job Code	Typical Title	nc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %ile	My Data Amount	Diff Inc Wtd Median	% Diff Inc W
All Data					152,578	146,523	172,780	8		
0 🚍	General Human Resources - Manager (M3)	Job	HRM.02.001.M30	Human Resource						
All Data					111,943	105,781	129,493	119,673	13,892	
⊘≣	General Human Resources - Team Leader (Prof	Job	HRM.02.001.M20	Human Resource						
All Data					85,431	83,038	94,601	86,383	3,345	
0 🗐	General Human Resources - Senior Professional	Job	HRM.02.001.P30	HR Analyst, HR						
All Data					73,105	68,120	84,026	65,529	-2,591	
0 ⊟	General Human Resources - Experienced Profe	Job	HRM.02.001.P20	HR Analyst, HR						
All Data					53,942	51,883	60,789	48,617	-3,266	
⊘ ⊟	General Human Resources - Entry Professional	Job	HRM.02.001.P10	HR Analyst, HR			100000000000000000000000000000000000000			
All Data			1001 00 001 000	100111111	43,537	42,393	48,360			
All Data	General Human Resources - Experienced Para	Job	HRM.02.001.S20	HR Administratic	40.553	41,124	45.188			
	General Human Resources - Entry Para-Professi	Job	HRM.02.001.S10	HR Administratic	40,555	41,124	43,100			
<	General Human Resources - Lifuy Para-Professi	7	HINW.02.001.310		<					>
									🎒 1310 to	otal resu

The **Compare My Data (7)** will now be on the ON mode. The **My Data Amount (8)** column will appear once the Compare My Data option has been enabled.

AGE DATA

© MERCER 2018

MERCER WIN® AGE DATA

lercer Marke	t Data Results: Library 0					My Saved Resi	ults				+ (
Lui 🎟						View: Inc	Org 🗸	Job 1			🖋 Edit
C Modify Search	"* Resize Columns				Base Sa	lary					
	Job Title	Job Type	Job Code	Typical Title		Num Orgs	Num Obs	Inc Wtd 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th ?
Ø ≣	Billing & Invoicing - Experienced Professional (P2)	Job	FIN.09.005.P20	Billing & Invoicin							
All Data						13	29	40,170	48,114	47,515	53
⊗ ⊟	Billing & Invoicing - Entry Professional (P1)	Job	FIN.09.005.P10	Billing & Invoicin							
All Data						6	32	29,250	34,683	33,800	39
8 ⊟	Billing & Invoicing - Experienced Para-Professio	Job	FIN.09.005.S20	Billing & Invoicin							
All Data						18	111	31,928	36.915	35,802	42
⊘⊟	Credit & Collections - Executive Level 1 (E1)	Job	FIN.10.001.E10	Head of Credit &							
All Data			,		**	1	1		622		
	Credit & Collections - Senior Manager II (M5)	Job	FIN.10.001.M50	Credit & Collection			1	-			
0 🗄	Credit & Collections - Senior Manager II (MS)	100	FIN. 10.001.MISU	Credit & Collecti	**	1 m 1					
All Data					**	3	4	570 I	377	370	
0 ⊟	Credit & Collections - Manager (M3)	Job	FIN.10.001.M30	Credit & Collection							
All Data						24	37	89,161	114,372	101,764	133
	Credit & Collections - Team Leader (Professiona	Job	FIN.10.001.M20	Credit & Collection							
<					<						>
											-
Manage Market	Refine Combine III	Combine PCs	Compare My Data	Normalize Data		Set		Send to My Library		1 3930	o total resu

The **Age Data (1)** option allows the user to age the survey data. This is useful when you are forecasting or using older data in a rapidly changing market. You can age either the market data, your data, if you are a participant, or both by the same factor.

MERCER WIN® AGE DATA

Age Market Data		4 Age To:	31 Dec	: 2017
Age My Data	5	6	7	8
Market View	Effective Date	Publication Year	Next Year(s)	Aging Facto
2046 011 1.0		6	7	
2016 Global Demo TRS (Mercer Job Library) Example: For annualized adjustment of 2.59	- 1949-989 • 680-880-880-89			1.1180

This option helps to Age Market data (2) or Your Own data (3). Age to (4) option helps you to choose the Date to which you would like to age the data. Effective Date (5) indicates the date on which data was effective. No data collection happened post this date. User is required to enter an annualized salary increase percentage for the **Publication Year (6**). When such a number is not available, one can use a proxy variable such as the annualized inflation percentage. In the **Next Year (7)** column enter the annualized salary increase percentage for the years subsequent to the publication year. Once you click on **Calculate (9**), the **Aging Factor (8**) will be displayed. In the last step select **Apply (10**).

NORMALIZE DATA

© MERCER 2018

Lat. 🖽						View: Inc	Org	🖌 Job 1			
Modify Search	«* Resize Columns				Base Sa	lary					
	Job Title	Job Type	Job Code	Typical Title		Num Orgs	Num Obs	Inc Wtd 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th
Ø ≣	Billing & Invoicing - Experienced Professional (P2)	Job	FIN.09.005.P20	Billing & Invoicin							
All Data						13	29	40,170	48,114	47,515	53
⊗ ≔	Billing & Invoicing - Entry Professional (P1)	Job	FIN.09.005.P10	Billing & Invoicin							
All Data						6	32	29,250	34,683	33,800	39
8 ≔	Billing & Invoicing - Experienced Para-Professio	Job	FIN.09.005.S20	Billing & Invoicin							
All Data						18	111	31,928	36,915	35,802	42
⊗ ⊞	Credit & Collections - Executive Level 1 (E1)	Job	FIN.10.001.E10	Head of Credit &							
All Data					**	1	1		0,22		
⊗ ≔	Credit & Collections - Senior Manager II (M5)	Job	FIN.10.001.M50	Credit & Collectio							
All Data					**	3	4				
0 🚍	Credit & Collections - Manager (M3)	Job	FIN.10.001.M30	Credit & Collection							
All Data						24	37	89,161	114,372	101,764	133
0 ⊟	Credit & Collections - Team Leader (Professiona	Job	FIN.10.001.M20	Credit & Collectio							
-											
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The **Normalize Data (1)** option allows the user to convert the data into different currencies. By default all data is displayed in the local currency or the currency of the published data.

*	Home 💦 🗁	Mercer Market Data	Mercer Mar	ket Data Results									Progress Center
Me	rcer Marke	t Data Results	: Library 0				A	ly Saved Results	3			ß	- 8 6
Ŀ	u 🖽		Normalize Data	6.1							×		Carl Edit
CI	Modify Search	Resize Columns		2 Data Scal	ling: 🔽 🛄 xol	e Numbers sands							
		Job Title		Convert Currencies	In Millio							Inc Wtd Median	Inc Wtd 75th %ile
	All Data	Billing & Invoicing - Exp	De		271 28. 17							17.545	53,(^
22		Billing & Invoicing - En		Conversion Meth	100:						***	47,515	53,1
•	All Data	Dining & myolenig - En	Currency	Code		Exchange Rate			lercer recommer	nds always usin	g the 6 month average	33.800	39,:
-	⊗⊟	Billing & Invoicing - Exp	US Dollar	USD			Jan-Jun m	iethod.					
	All Data											35,802	42,0
•	⊘⊟	Credit & Collections - E	Ex.										
	All Data												
•	⊗ ⊟	Credit & Collections - 5	Se										
	All Data											1.075	
•	⊘ ⊟	Credit & Collections - N	Ла							Cancel	Calculate Apply		
	All Data									(annual)	Contraction of the second	101,764	133,:
•	0 🚍	Credit & Collections - T	Feam Leader (Profession	<u>a</u> Job	FIN.10.001.M20	Credit & Collecti							
	_												~
<	-			2		>	<						>
(Manage Market Views	Refine Market	Combine Jobs	PCs	Compare My Data ON	Data Normalize	Age Data	Set Banding	in Send Libra	d to My ary		Save As	30 total results Save

Activate the **Data Scaling (2)**, choose a way of scaling data from the drop down list.

🖌 Home 💦 🝃	Mercer Market Data	Mercer Market Data Results			Progress Center
Mercer Marke	t Data Results:	Library () My Saved Results			8 6
		Normalize Data	×		
C Modify Search	🖋 Resize Columns	Data Scaling: 🗵 In Whole Numbers	~		
• Ø ≣	Job Title Billing & Invoicing - Expe	3 Convert Currencies to:		nc Wtd Median	Inc Wtd 75th %ile
All Data		Conversion Method: Australian Dollar (AUD)	^	47,515	53,1
✓ S III Data	Billing & Invoicing - Entr	Currency Code 4 Euro (EUR) British Pound (GBP) US Dollar USD US Dollar (USD)		33,800	39,:
All Data	Billing & Invoicing - Expe	Afghan afghani (AFN)	- 1	35,802	42,(
• 😒 🚍	Credit & Collections - Ex	Albanian lek (ALL) Algerian Dinar (DZD)	~	55,002	42,1
All Data					
All Data	Credit & Collections - Se			-	
▼ ② Ⅲ All Data	Credit & Collections - Ma	Cancel	Apply	101,764	133,:
- ⊘ ⊟	Credit & Collections - Tea	aam Leader (Professiona Job FIN.10.001.M20 Credit & Collectiv			
<		> <			>
Manage Market Views	Refine Market	Combine Jobs Combine PCs Compare My Data ON		Bave As) total results Save

The **Convert Currencies (3)** section helps to recalculate data into a different currency. Tick the box to activate it and select the currency from the drop down list **(4)**.

* H	lome 💦 😕	Mercer Market Data	Mercer	Market Data Resul	ts							Progress Center
Mer	cer Marke	t Data Result	s: Library					My Saved Results				80
La			Normalize	e Data						×		∉ Edit
CN	lodify Search	⊮ [#] Resize Column	s	Data S	Scaling: 🔽	In Whole Numbers				~		
-	Ø	Job Title Billing & Invoicing - Ex	KD6	Convert Curren	cies to: 🗹	Euro (EUR)					Inc Wtd Median	Inc Wtd 75th %ile
	All Data		5	Conversion N	Aethod:						47,515	53,(
•	All Data	Billing & Invoicing - Er	Currer	ncy Code		- 6 Month Avorage	-			^	33,800	39,:
•	0 ⊟	Billing & Invoicing - Ex		llar USD	6	2018 Jan-Jun 3 Month Average	2					
•	All Data	Credit & Collections -	Ex			1 Month Average 2017					35,802	42,(
	All Data	<u></u>				2016				~		
•	All Data	Credit & Collections -	Se									
•		Credit & Collections -	Ma								1977	
	All Data								Cancel	Calculate Apply	101,764	133,:
•	8 ≣	Credit & Collections -	Team Leader (Profes	<u>siona</u> Job	FIN.10.001	.M20 Credit & Coller	ctie					~
<						>	<					>
ſ	Manage Market Views	Refine Market	Combine Jobs	Combine PCs	Compare My Data	ne Alexandre Normalize Data	Age Data	a Set Banding	Send to My Library		Save As	0 total results Save

You can select the **Conversion Method (5)** from the drop down list. It is advised to select the latest six month average **(6)**.

1	🕈 Home 💦 🗁	Mercer Market Dat	a Mercer M	larket Data Results									A Progress Center
M	lercer Marke	t Data Result	s: Library 🟮				N	ly Saved Results				8	- 8 6
	Lui 🌐		Normalize	Data							×		
(C Modify Search	«* Resize Column	s	Data Sca	aling: 🔽 In '	Whole Numbers					~		
-	ø⊨	Job Title Billing & Invoicing - E	xp	Convert Currencie	es to: 🗹 Eu	ro (EUR)						Inc Wtd Median	Inc Wtd 75th %ile
	All Data			Conversion Met	thod: 2018 J	an-Jun						47,515	53,(^
-	All Data	Billing & Invoicing - E	Currenc	cv Code		Exchange Rate	When c	onverting curren	icies Mercer rec	ommends always		33,800	39,:
-		Billing & Invoicing - E				0.8243	ucing th		age Jan-Jun met			33,800	39,
	All Data					9						35,802	42,1
-	0 ⊟	Credit & Collections -	E										
-	All Data	Credit & Collections -	Se										
	All Data									7	8		
-	0 ⊟	Credit & Collections -	M									IS NOT WAY	
-	All Data	Credit & Collections -	Team Leader (Professio	iona Job	FIN.10.001.M20	Credit & Collecti			Cancel	Calculate A	pply	101,764	133,:
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	Manage Market Views	▼ Refine Market	Combine Jobs	Combine PCs	Compare My Data	Normalize Data	Age Data	Set Banding	Send to My Library			Save As	30 total results Save

Once all the selections have been made, click on **Calculate (7)** and **Apply (8)** to apply the exchange rate to all data. The **Exchange Rate (9)** is shown here after calculation.

	Data Results: Library 0									5.1.5 <u>- 8</u> .5
ш 🎟					View:	Inc Org	Job 1		▼	
Modify Search	Resize Columns									
	Job Title	Job Type	Job Code	Typical Title	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %ile	My Data Amount	Diff Inc Wtd Median	% D
All Data					144,301	142,108	163,451	0	-142,108	
⊗ ⊟	Accounting - Senior Manager II (M5)	Job	FIN.06.001.M50	Accounting Direc	10					
All Data					125,628	150,412	<u>2</u> 28	0	-150,412	
Ø ⊟	Accounting - Senior Manager (M4)	Job	FIN.06.001.M40	Accounting Direc						
All Data					120,553	114,337	130,415	0	-114,337	
	Accounting - Manager (M3)	Job	FIN.06.001.M30	Accounting Direc						
All Data					88,280	82,275	102,866	93,797	11,522	
0 🖂	Accounting - Team Leader (Professionals) (M2)	Job	FIN.06.001.M20	Accounting Direc						
All Data					65,687	63,876	77,198	0	-63,876	
⊗≣	Accounting - Senior Professional (P3)	Job	FIN.06.001.P30	Accountant, Gen						
All Data					60,582	59,137	68,347	58,158	-979	
0 📃	Accounting - Experienced Professional (P2)	Job	FIN.06.001.P20	Accountant, Gen						
All Data					45,552	44,915	51,851	49,116	4,201	
⊗ ⊟	Accounting - Entry Professional (P1)	Job	FIN.06.001.P10	Accountant, Gen						
				>	<					>

Once you click on apply, data will get recalculated as shown in the snapshot below (10). The Normalize Data (11) will now be on the ON mode.

SAVE RESULTS

MERCER WIN® SAVE RESULTS

						View: Inc	Org	✓ Job 1			/ Edit
* Modify Search	«* Resize Columns				Base Sa	lary					
	Job Title	Job Type	Job Code	Typical Title		Num Orgs	Num Obs	Inc Wtd 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th 9
Ø ≣	Billing & Invoicing - Experienced Professional (P2)	Job	FIN.09.005.P20	Billing & Invoicin							
All Data						13	29	40,170	48,114	47,515	53.
⊗ ⊟	Billing & Invoicing - Entry Professional (P1)	Job	FIN.09.005.P10	Billing & Invoicin							
All Data						6	32	29,250	34,683	33,800	39
❷ 등	Billing & Invoicing - Experienced Para-Professio	Job	FIN.09.005.S20	Billing & Invoicin							
All Data						18	111	31,928	36,915	35,802	42
8 ⊟	Credit & Collections - Executive Level 1 (E1)	Job	FIN.10.001.E10	Head of Credit &							
All Data					**	1	1		0.22		
⊗ ≔	Credit & Collections - Senior Manager II (M5)	Job	FIN.10.001.M50	Credit & Collectio							
All Data					**	3	4				
0 ⊟	Credit & Collections - Manager (M3)	Job	FIN.10.001.M30	Credit & Collectio							
All Data						24	37	89,161	114,372	101,764	133
0 ⊟	Credit & Collections - Team Leader (Professiona	Job	FIN.10.001.M20	Credit & Collectio							
-											
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Save multiple versions of your WIN® search results to be able to return to them in the future. Click on Save As (1) option to save the results for later use.

MERCER WIN® SAVE RESULTS

lercer Marke	t Data Results:	Library 0					My Saved Resul	lts				000
Lul 🌐							View: Inc	Org 🗸	Job 1			
C Modify Search	Resize Columns					Base Sala	ry					
	Job Title		Job Type	Job Code	Typical Title		Num Orgs	Num Obs	Inc Wtd 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %
Ø	Billing & Invoicing - Exper	rienced Professional (P2)	Job	FIN.09.005.P20	Billing & Invoicin							
All Data		Save As							X 40,170	48,114	47,515	53,
⊘ ≔	Billing & Invoicing - Ent			70 02					1010-002			
All Data		What would you like	to name this re	sult set?	7				29,250	34,683	33,800	39,
⊗ ⊟	Billing & Invoicing - Exp	2 Name:	2016 Demo TR	S Mercer Job Library								
All Data									31,928	36,915	35,802	42,
8 ⊟	Credit & Collections - E											
All Data										(144)	0.000	
⊗ ≔	Credit & Collections - S											
All Data							_			100	- 275	
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All Data							24	37	3 89,161	114,372	101,764	133,
0 등	Credit & Collections - Tea	m Leader (Professiona	Job	FIN.10.001.M20	Credit & Collection							
<					>	<						>
								4	1			
Manage Market	- Refine	Combine 101	Combine PCs	Compare My Data	Normalize Data	🖌 Age Data	Set Bandin	1.000	Send to My Library		3930) total resul

Type in the name of your customized results (2) and select **Save (3)**.

MERCER WIN® SAVE RESULTS

lercer Marke	t Data Results: Library 0				4	My Saved Resul	ts			*	₽ 0
ly Saved Result: 2	2016 demo trs mercer job library <u>Rename</u>					2016 demo trs r	nercer job library				
Lui 🎟											* Edit
C Modify Search	Resize Columns				Base Sal						
	Job Title	Job Type	Job Code	Typical Title							Inc Wtd 75th
0 🗏	Accounting - Team Leader (Professionals) (M2)	Job	FIN.06.001.M20	Accounting Direc							
All Data											93
⊘⊟	Accounting - Senior Professional (P3)	Job	FIN.06.001.P30	Accountant, Gen							
All Data						rus	303	02,440	10,499	/1,/4/	82
0 ⊟	Accounting - Experienced Professional (P2)	Job	FIN.06.001.P20	Accountant, Gen							
All Data				12 F. 70122		138	531	46,085	55,265	54,492	62
0 ⊟	Accounting - Entry Professional (P1)	Job	FIN.06.001.P10	Accountant, Gen				10,100	10.010		
All Data	Accounting - Senior Para-Professional (S3)	Job	FIN.06.001.S30	Accounting Clerk		69	217	40,430	46,316	44,590	51
All Data	Accounting - Senior Para-Professionar (35)	000	PIN.00.001.330	Accounting Clerr		78	505	36,996	43,431	42,900	49
	Accounting - Experienced Para-Professional (S2) Job	FIN.06.001.S20	Accounting Clerk				00,000	10,101	12,000	
All Data		-		-		92	493	31,845	37,359	36,413	42
<	Accounting - Entry Para-Professional (S1)	Job	FIN.06.001.S10	Accounting Clerk	<						>
Manage	Refine Market Jobs	Combine	Compare	Normalize Data	🔺 Age Data	Set Banding	Send	(to Mu		1310	total resul

Your saved results will appear in the dropdown (4). These can be accessed anytime for later use.

EXPORTING FILE

© MERCER 2018

ы Ш				_							
Modify Search	∡* Resize Columns				✓ Job 1				-	🖋 Edit	t
	Job Title	Job Type	Job Code	Typical Title	• 300 1					ar Lui	1
Ø ⊟	Billing & Invoicing - Experienced Professional (P2)	Job	FIN.09.005.P20	Billing & Invoid							
All Data						13	29	40,170	48,114	47,515	5
0 ⊟	Billing & Invoicing - Entry Professional (P1)	Job	FIN.09.005.P10	Billing & Invoicin							
All Data						6	32	29,250	34,683	33,800	
8 ≣	Billing & Invoicing - Experienced Para-Professio	Job	FIN.09.005.S20	Billing & Invoicin							
All Data						18	111	31,928	36,915	35,802	2
	Credit & Collections - Executive Level 1 (E1)	Job	FIN.10.001.E10	Head of Credit &							
All Data					**	1	1		() 444		
	Credit & Collections - Senior Manager II (M5)	Job	FIN.10.001.M50	Credit & Collection							
All Data				Second Second Second Second Second	**	3	4	770		-	
⊘⊟	Credit & Collections - Manager (M3)	Job	FIN.10.001.M30	Credit & Collection							
All Data						24	37	89,161	114,372	101,764	1
Ø⊟	Credit & Collections - Team Leader (Professiona	Job	FIN.10.001.M20	Credit & Collection							
					-						
		9		>	<						>

The market data can be exported into a Microsoft Excel file by using the Export Option (1).

🗥 Home 🛛 🏷 Mercer Market Data	Mercer Market Data Results					Progress Center
Mercer Market Data Results	: Library 🟮	My Saved Results			-	a C
Lat III	Export Options	×				
C' Modify Search & Resize Column Job Title	5		d 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %ile
Billing & Invoicing - Ex All Data	File Name: 2016 Demo TRS Mercer Job Library		40,170	48,114	47,515	53,1
Billing & Invoicing - Er All Data	 Comma Separated Values (C File Type: 	SV)	29,250	34,683	33,800	39,:
All Data Credit & Collections -			31,928	36,915	35,802	42,6
				522	 .	
All Data		Cancel	-	87	7.	
All Data	Feam Leader (Professiona Job FIN.10.001.M20 Credit & Collectin	4	89,161	114,372	101,764	133,:
<	> <					~
	Combine Jobs Combine PCs Compare My Data ON	Data Set Banding Send to	My		Save As	total results

After Export Options pop-up window appears, provide file name (2), select file format (3) and click on **Done (4)**.

🗥 Home 📂 Mercer Market Data	Mercer Market Data Results					Progress Center
Mercer Market Data Results	Library 0	My Saved Results				a c
	Progress Center Notification	×				
C Modify Search x* Resize Columns Job Title	This item has been sent to Progress Center for processing.		d 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %ile
Billing & Invoicing - Exp All Data			40,170	48,114	47,515	53,(^
Billing & Invoicing - Ent All Data			29,250	34,683	33,800	39,:
All Data			31,928	36,915	35,802	42,(
Credit & Collections - E All Data				24		
Credit & Collections - S All Data		Close		17		
Credit & Collections - N All Data		24 3/	89,161	114,372	101,764	133,:
Credit & Collections - T	eam Leader (Professiona Job FIN.10.001.M20 Credit & Collectin					~
<	> <					>
Manage Market Views TRefine Market	Combine Jobs Combine PCs Compare My Data ON	ta Set Banding Send to	My		Save As	total results Save

Once you click **Done** a **Progress Centre Notification** will appear.

											_
Lat.						View: Inc	Org	Job 1	4		🖋 Edit
C Modify Search	⊮* Resize Columns				Base Sal	lary					
	Job Title	Job Type	Job Code	Typical Title		Num Orgs I	lum Obs	Inc Wtd 25th %ile	Inc Wtd Mean	Inc Wtd Median	Inc Wtd 75th %
Ø ≣	Billing & Invoicing - Experienced Professional (P2)	Job	FIN.09.005.P20	Billing & Invoicin							
All Data						13	29	40,170	48,114	47,515	53,
⊗ ⊟	Billing & Invoicing - Entry Professional (P1)	Job	FIN.09.005.P10	Billing & Invoicin							
All Data						6	32	29,250	34,683	33,800	39,3
8 ⊟	Billing & Invoicing - Experienced Para-Professio	Job	FIN.09.005.S20	Billing & Invoicin							
All Data						18	111	31,928	36,915	35,802	42,
0 🚍	Credit & Collections - Executive Level 1 (E1)	Job	FIN.10.001.E10	Head of Credit &							
All Data					**	1	1		0.22	()	
0 🗐	Credit & Collections - Senior Manager II (M5)	Job	FIN.10.001.M50	Credit & Collection							
All Data					**	3	4	570 I	277	- 277	
0 🚍	Credit & Collections - Manager (M3)	Job	FIN.10.001.M30	Credit & Collection							
All Data						24	37	89,161	114,372	101,764	133,
0 등	Credit & Collections - Team Leader (Professiona	Job	FIN.10.001.M20	Credit & Collection							
<				>	<						>

All exported files and documents are stored in the **Progress Centre (4)**.

			Status	Document Name A 2		Туре	Submitted (UTC)	▼1
ercer Marke	t Data Results: Library 0		Complete 6	2016 Demo TRS Mercer Jo	b Library	ZIP	24 Aug 2018 09:59	AM 😮
			Complete	Mercer Market Data Result	<u>s</u>	ZIP	22 Aug 2018 12:27	PM 区
			Complete	Mercer Market Data Result	5	XLSX	07 Aug 2018 01:04	PM 区
Modify Search	⊮ [≉] Resize Columns		🛛 🛇 Complete	Mercer Market Data Result	5	🕅 XLSX	07 Aug 2018 01:04	PM 区
	Job Title	Job Type	Complete	Mercer Market Data Result	<u>s</u>	XLSX	07 Aug 2018 12:58	PM 区
⊗ ≔	Chairman of the Board and CEO - Global Parent	Job	Complete	Mercer Market Data Result	<u>5</u>	TIP	07 Aug 2018 12:40	PM 🛞
All Data			Complete	Mercer Market Data Result	5	I ZIP	03 Aug 2018 01:26	PM 🛞
⊗ ≔	Head of Organization (CEO) - Global Parent/Ind	Job	Complete	Mercer Market Data Result	5	TIP	03 Aug 2018 11:46	
All Data						1		Show More
❷	Head of Operations (COO) - Global Parent/Indep	Job	GMA.01.004.E41	Head of Operatic				
All Data					*	9	14	315,495
8 ≣	Head of Administration - Global Parent/Independ	Job	GMA.01.005.E41	Head of Adminis				
All Data					**	1	1	-
⊗ ≔	Head of Organization (CEO) - Global Subsidiary	Job	GMA.01.003.E4S					
All Data						11	12	279,996
8 ⊟	Head of Operations (COO) - Global Subsidiary (Job	GMA.01.004.E34	Head of Operatic				
All Data				>	<	c	10	99E 07C

Click on the Progress Centre (5) to open the dropdown list that shows details of all the converted files. To download a file simply click on the Document Name (6).

VIEW DATA BY POSITION CLASS

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\$ Search Options Search for job table, job code, or typical table I Hinde Market View So Industry Add a Job Industry Add a Job Industry Add a Family Add a Career Level Add a Career Level Add a Position Class range At least Y Market View Position Class Fange Y Position Class Fange	12	for Year: 2018 🚯 🗠 🗠				
Hide Market View Slovakia x Clear Job Industry Add a Job Industry .x Clear Family Add a Family .x Clear Function Add a Function .x Clear Function Add a Function .x Clear Career Level Add a Career Level .x Clear Job Type Jobs .x Clear Job Type Jobs .x Clear Insults 1 results 1 results						
Job Industry ··· Add a Job Industry Family ··· Add a Family Function ··· Add a Function Function ··· Add a Career Level Job Type ··· Add a Career Level Job Type ··· Jobs Yew: Position Class I results 1 results View: Position Class View: Position Class View: Position Class View: Position Class						Q Search
Family	j Hide					
Function Add a Function Function Add a Function Career Level Add a Career Level Job Type Jobs Job Type Jobs Position Class and a Position Class range Add a Position Class range x Clear View: Position Class I results 1 results		Job Industry			* Clear	
Career Level ··· Add a Career Level Job Type ··· Jobs 2 Position Class ··· Add a Position Class range * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear * Clear </td <td></td> <td>Family</td> <td> Add a Family</td> <td></td> <td>× Clear</td> <td></td>		Family	Add a Family		× Clear	
Job Type ··· Jobs 2 Position Class Add a Position Class range Arch Results 1 results 1 Market View Position Class Range		Function	Add a Function		× Clear	
Position Class Add a Position Class range arch Results 1 results Market View Position Class Range		Career Level	Add a Career Level		× Clear	
arch Results 1 results 1 results Class Range		Job Type	Jobs		× Clear	
Market View Position Class Range	2	Position Class	Add a Position Class range		× Clear	
	earch Results	1 results		1	View: Position Class	▼ Edit
7 2018 SK TRS 40-63	Market View Posit	tion Class Range				
	✓ <u>2018 SK TRS</u> 40 - 6	33				

To view data by **Position Class** you need to select a different view from the drop-down menu (1). Once the **Position Class** option has been selected, the option to filter by **Position Class** will become active (2).

 ☆ Home > Mercer Market > Mercer Job Library for 				My Saved Results	_	Progress Cer
Mercer Job Library Global		_		_	_	
ୟର୍ଜ Search Options	Search for job title, job code, or typical tit					
🖯 Hide	Market View	<u></u>	49		69	
	Job Industry		and the second state and family and			
	Family	40	50	60	70	80 85
	Function ***	Range Minimum 49 -				Range Maximum 69 🗸
	Career Level ····					
3	Job Type 🔤	1				
	Position Class "					
Search Results		J				Cancel Apply
Market View Position Cla	ass Range					
2018 SK TRS 40 - 63						

You can select the **Position Class** range as needed (3).

Mercer Job Library Glo	bal High Tech All			4	_	
Search Options	Search for job title, job code,	or typical title		4	🔄 Limit to My Job	Q Search
T Hide	Market View	Slovakia			× Clear	
	Job Industry	Add a Job Industry			x Clear	
	Family	Add a Family			× Clear	
	Function	Add a Function			× Clear	
	Career Level	Add a Career Level			× Clear	
	Job Type	Jobs			× Clear	
	Position Class	Add a Position Class ra	ange		× Clear	
arch Results	1 results			View:	Position Class	▼ Ø Edit
Market View Positi 2018 SK TRS 40 - 6	ion Class Range					

Once all the selections have been made, click on **Search** to view the results **(4)**. The system will display the available data for the PC or the PC range selected **(5)**. Click on **Continue** to view the results **(6)**.

cer Market Data Res	ults: Library 🚯				My Saved Resu	ilts			*	₽
					7 View:	Actual Regression	Inc Org	Position Class	* [🖋 Edit
Iodify Search 📝 Resize (Columns ase Salary						lotal Cash - Actual			
Market View Position Class	Num Orgs	Num Obs	Org Wtd Regressed 25th %ile	Org Wtd Regressed Mean	Org Wtd Regressed Median	Org Wtd Regressed 75th %ile	Num Orgs	Num Obs Org Wt	d Regressed 25th %ile	Org Wtd Re
2018 SK TRS		(H)								
➡ All Data										
40	21	2,160	6,944	8,367	7,965	9,822	21	2,160	7,872	
8 41	23	622	7,718	9,379	8,912	11,020	23	622	8,709	
42	32	3,280	8,574	10,512	9,971	12,363	32	3,280	9,635	
43	63	2,339	9,527	11,782	11,158	13,871	63	2,339	10,659	
44	53	1,573	10,586	13,206	12,482	15,562	53	1,573	11,792	
45	79	1,813	11,763	14,802	13,966	17,480	79	1,613	13,048	
46	84	1,115	13,071	16,591	15,626	19,589	84	1,115	14,432	
47	76	2,107	14,525	18,596	17,483	21,977	76	2,107	15,966	
48	79	676	16,139	20,843	19,561	24,657	79	676	17,664	
49	72	930	17,934	23,362	21,886	27,663	72	930	19,541	
50	68	940	19,928	26,186	24,488	31,036	68	940	21,619	
51	75	525	22,143	29,350	27,398	34,821	75	525	23,917	
52	87	792	24,605	32,897	30,655	39,066	87	792	26,459	
53	65	423	28,254	35,828	33,799	41,185	65	423	30,835	
54	43	373	33,048	41,768	39,446	47,873	43	373	36,128	
55	40	175	38,655	48,692	46,036	55,648	40	175	42,331	
56	38	178	45,214	56,765	53,728	64,686	38	178	49,598	
57	32	77	52,885	66,176	62,704	75,191	32	77	58,113	
58	21	52	61.857	77.147	73.181	87.403	21	52	68.090	
Manage D-fine										24 total

By default the view setting will be set to **Regression** and **Organization Weighted**. This can be changed anytime with the help of toggle buttons (7). The data is now visible as per **Position Class (8)**.

COMBINE PCs

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							View: Actual	Regression	Inc Org	Position Cl	ass	👻 🥒 Edit
odify Search 🖉 Resize Columns	ase Salary					1	Total Cash - Actual					
larket View Position Class	Num Orgs	Num Obs	Org Wtd 25th %ile	Org Wtd Mean	Org Wtd Median	Org Wtd 75' i %ile	Num Orgs	Num Obs	Org Wtd 25th %ile	Org Wtd Mean	Org Wtd Median	Org Wtd 75th %ile
018 SK TRS												
All Data												
40	21	2,160	7,251	8,149	7,818	9,401	21	2,160	7,708	8,807	8,258	9,965
41	23	622	8,230	10,413	9,700	11,700	23	622	9,503	11,209	11,119	12,928
42	32	3,280	8,197	9,400	9,131	9,694	32	3,280	9,114	10,567	10,549	12,033
43	63	2,339	9,695	11,865	11,117	14,108	63	2,339	10,860	12,804	12,919	14,651
44	53	1,573	10,566	14,004	13,027	18,045	53	1,573	12,022	15,241	14 <mark>,6</mark> 41	18,332
45	79	1.613	11.785	14.770	13.893	17.794	79	1.613	12.600	15.847	14.957	18.741
46	84	1,115	12,529	17,028	16,155	20,709	84	1,115	14,339	18,531	16,819	21,364
47	76	2,107	14,491	17,438	16,924	19,722	76	2,107	16,230	19,195	18,341	20,613
48	79	676	16,944	22,00	20,055	28,728	79	676	18,892	23,640	22,127	28,180
49	72	930	16,941	21,940	20,808	28,527	72	930	18,718	24,281	23,029	28,406
50	68	940	19,651	25,617	23,631	28,442	68	940	20,076	27,411	26,754	31,258
51	75	525	21,606	29,015	28,008	34,562	75	525	22,862	31,792	31,605	37,845
52	87	792	25,968	34,310	31,275	40,726	87	792	28,435	37,942	33,548	43,791
53	65	423	28,012	36,584	33,842	42,362	65	423	31,129	39,799	36,477	46,467
54	43	373	34,301	41,276	39,728	45,895	43	373	36,648	44,508	43,820	50,106
55	40	175	38,442	47,032	44,669	53,385	40	175	40,846	51,743	47,677	60,176
56	38	178	44,949	56,054	55,755	66,577	38	178	49,133	62,302	56,791	77,057
57	32	77	50,283	67,956	61,958	78,663	32	77	56,693	79,976	68,948	84,263
58	21	52	64,329	76,629	70,932	83,943	21	52	72,282	86,298	83,127	91,363
59	15	28	71,481	89,421	86,190	95,494	15	28	81,814	101,685	95,494	116,900

Option **Combine PCs** is available only while view settings are set to **Actual (1)**.

🖌 Home	🗁 Mercer Market Data	Mercer Market Data Results	Combine PCs	🐥 Progress Cent
Combine	PCs ()			
2018 SK	TRS		Undo All	
🗖 Posi	tion Class			
 40 41 42 43 44 45 46 47 48 49 36 51 52 53 54 56 56 57 58 59 60 61 62 63 	2			
Combi	3		С	Cancel Save

Tick the boxes next to each position class you would like to combine. At one time several ranges can be created, however they should not overlap (2). Once ready, click **Combine (3)**.

🖀 Home 🖉 Mercer Market Data Mercer Market	Data Results Combine PCs	A Progress Cente
Combine PCs ()		
2018 SK TRS	Undo All	
Position Class		
40 41 42 43 44 45 46 - 49 (combined) 2 50 51 52 53 54 55 56 57 58 59 60 61 62 63		
Combine		Cancel Save

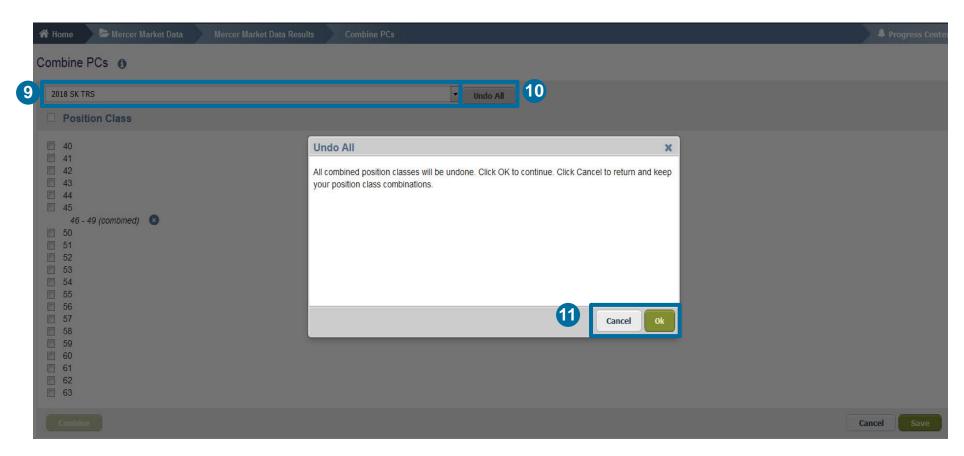
Position Classes are now combined (4). To come back to the table view, click Save (5).

🏶 Home 🔰 Mercer Market Data 🛛 Mercer Market Data Results	Combine PCs	A Progress Cente
Combine PCs ()		
2018 SK TRS	Undo All	
Position Class		
40 41 42 43 44 45 46 - 49 (combiner ()) 50 51 51 52 53 54 55 56 56 57 58 59 60 61 62 63		
Combine		Cancel Save

To un-combine the PCs, click the **x** button next to the row with combined PCs **(6)**.

🖌 Home 🗲 I	Mercer Market Data	Mercer Market Dat	a Results					A Progr	ess Center
Mercer Market	Data Results: Li	brary 🚯			My Saved Res	sults		•	
Lul III				View:	Actual R	egression Inc	Org Posit	tion Class	🖋 Edit
C Modify Search	✓ Resize Columns	Base Salary						Total Cash - Actual	
Market View	Position Class	Num Orgs	Num Obs	Org Wtd 25th %ile	Org Wtd Mean	Org Wtd Median	Org Wtd 75th %ile	Num Orgs	Num Ot
									<u>^</u>
✓ All Data									
	40	21	2,160	7,251	8,149	7,818	9,401	21	2
	41	23	622	8,230	10,413	9,700	11,700	23	-
	42	32	3,280	8,197	9,400	9,131	9,694	32	3
	43	63	2,339	9,695	11,865	11,117	14,108	63	2
	44	53	1,573	10,566	14,004	13,027	18,045	53	1
	45	79	1,613	11,785	14,770	13,893	17,794	79	.1
	46 - 49 (combined)	113	4,828	15,546	20,069	18,822	23,679	113	4
	50	68	940	19,651	25,617	23,631	28,442	68	
	51	75	525	21,606	29,015	28,008	34,562	75	
Manage Market Views Refin Mark	ret Cc 8	Combine PCs Compare My Data	Normalize Data	Age Data	ng III Send to My Library			Save As	24 total result Save

Position Classes are now combined and the corresponding statistics have been recalculated (7). If you want to undo or adjust your selection, click on **Combine PCs** again (8).



By clicking on the arrow, select from the drop down menu the surveys for which you want to undo the changes (9). Press **Undo All (10)** if you want changes to apply to all surveys. Hit the **OK** or **Cancel** button depending on the action you would like to take (11).

MERCER WIN® BY POSITION CLASS

- Mercer WIN[®] by Position Class will function almost entirely the same way as Mercer WIN[®] by Job.
- Points to Remember:
- The feature **Combine PC** and **View** are available only when the **Actual** setting is enabled.
- These features become disabled in the **Regression** view.

MERCER WIN® THANK YOU



If you have any questions please contact <u>Surveys@mercer.com</u>

MAKE MERCER TOMORROW, TODAY